



PARRAMATTA PARK TRUST

ANNUAL REPORT 2010-11



Photo: Ray Wood



Photo: Chris Levins

Parramatta Park

HISTORIC SITE AND PARKLANDS FOR RECREATION, EDUCATION AND FUN

Parramatta Park is an historic landscape inscribed on the World Heritage List and a major public park located on the western edge of the City of Parramatta, providing recreational and sporting facilities for the community.

ABOUT PARRAMATTA PARK

85 hectares

1.7 m annual visitors

136,000 event visitors

Old Government House is located here

Inscribed on World Heritage List July 2010

Home of Parramatta's cricket, golf and athletic history

Cover image: Aerial view of Parramatta Park looking across Cumberland Hospital from North to South. Photo: David Wallace Photography



Photo courtesy Phil Bates, Sport Promotions



Photo courtesy Parramasala

The Hon Robyn Parker MP
Minister for the Environment
Minister for Heritage
Governor Macquarie Tower
1 Farrer Place
SYDNEY NSW 2000



Dear Minister

It is our pleasure to submit to you, for presentation to the Parliament of New South Wales, the Annual Report of the Parramatta Park Trust, for the year ended 30 June 2011.

The Annual Report has, in our opinion, been prepared in accordance with the Annual Reports (Statutory Bodies) Act 1984 and the Public Finance and Audit Act 1983 and the regulations under those Acts.

The report is being submitted late because of an unplanned, late completion of the audit due to the adoption of new Accounting Standards.

Yours sincerely

Handwritten signature of Tom Uren in black ink.

Tom Uren
Chair

Handwritten signature of John Landau in black ink.

John Landau
Member

9 November 2011

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CHAIRMAN'S REPORT



The Parramatta Park Trust is pleased to present our Annual Report for the Financial Year ending 30 June 2011. It has been another year of great achievement for Parramatta Park Trust which began with the news that Parramatta Park had attained World Heritage status.

Early in the morning of Sunday 1 August 2010, we received the news from the World Heritage Committee meeting in Brasilia, Brazil, that Parramatta Park and Old Government House had been inscribed on the World Heritage List as one of the eleven sites forming the Australian Convict Sites World Heritage Property. This great achievement had followed years of intense preparation and research as part of an Australia-wide serial nomination proposed by the Australian Government. The Australian Environment Minister at the time, the Hon Peter Garrett MP, welcomed the

news saying that "... being an essential part of our Australian story it is fantastic that the Australian Convict sites have received the ... recognition by the World Heritage Committee".

The decision is the highest recognition attained for this magnificent cultural landscape. Parramatta Park is also listed on the local heritage schedule and on the State Heritage Register and the National Heritage List. All of this recognition has come with government support. There is great symmetry in the decision to establish a new Parramatta Park Trust in 2001 under the Parramatta Park Trust Act 2001 with strong conservation objectives and function and the decisions to support the nomination of Parramatta Park, first for the National Heritage List and then the World Heritage List. The strong bi-partisan support by the Australian and NSW Governments recognises the importance of protecting the heritage values of Parramatta Park.

The park speaks to people and their communities at many levels: its natural situation at the head of Sydney Harbour; Aboriginal occupation and land use; the Vice-Regal domain and an early and major public park. The conservation and protection of the park has been achieved through dedication, stewardship and scholarship by many people and it should be recognised as one of the great conservation efforts in Australia. It has been achieved sometimes through struggle and through disappointment. But this latest episode in its history augurs well for the future.

Let us not forget that the World Heritage site includes Old Government House which sits within Parramatta Park. This significant property has been managed in trust by the NSW National Trust on behalf of the NSW Government since 1967. It is the important Vice-Regal house connected to the remnant domain that is Parramatta Park. Parramatta Park Trust has recognised the connection and many of the landscape actions which have been implemented from the Parramatta Park Landscape Master Plan have been designed to integrate the house with its domain. The Park Trust and the National Trust have endorsed a joint management plan and we are working together to improve conservation outcomes, increase visitation and develop tourism and education programs.

Parramatta Park will remain a much loved and well visited park. World Heritage Listing brings additional obligations which will require resources to implement. It is the Trust's intent to manage the parklands as a place for recreation in a manner that is sympathetic to its history and values. As you read this report you will note that Parramatta Park continues as a lively place for sport, leisure, picnics and activity. It is the home of the Parramatta District Cricket Club and a major event venue and tourism destination.

This is indeed very important. It is important to communicate the World Heritage Listing for Parramatta Park and explain the values that listing will protect. It is also important to realise that recognition will also protect a large area within the Parramatta CBD – an area that will be subject to much growth in the near future. Parramatta Park will be the lungs of the city, providing a landscape resource for community benefit of priceless value.

This is the reason that the Trust is working with the funding support of the NSW Government to improve the assets of Parramatta Park as part of a four-year grant program. This major capital funding of \$10.4m will improve the landscape, provide for better amenities and create greater opportunities to enjoy the park and understand its history.

In October 2010, I was re-appointed as Chair of the Parramatta Park Trust for a further two years. I am grateful for the opportunity to continue to contribute to the work of the Trust at Parramatta Park, along with my fellow trustees and the Director and staff.

I am particularly pleased that changes to the administration of the Parramatta Park Trust Act 2001 saw the responsibility for Parramatta Park placed with the Minister for the Environment. This is a most appropriate outcome for the ongoing management of the park's heritage and environmental values.

I wish to acknowledge the commitment of our trustees. Their individual contributions to policy and strategic direction have been significant. The Parramatta Park staff under the leadership of the Director, Christopher Levins continue to demonstrate high standards of service and dedication and their professional expertise has been outstanding on our park improvement works, especially the riverbank restoration works, and the staging of key events.

As you will see demonstrated in this report, Parramatta Park Trust is achieving significant outcomes within modest resources for public good and wellbeing.

Tom Uren AO



Parramatta Park trustees and Director planted a grove of trees to commemorate Tom Uren's 10 years of service to the Trust.

DIRECTOR'S REPORT



The Parramatta Park Trust 2010-11 Annual Report provides the opportunity to mark some significant achievements for the Trust.

We completed a very large project begun in 2009 to conserve the historic palisade fence on Pitt Street, constructed new walking trails and paths, constructed new all-weather cricket pitches and completed the new fence at Old King's Oval with custom-made sliding gates at the practice nets.

A significant project was the restoration of riverbanks along the Parramatta River between The Crescent and "Little Coogee". We developed knowledge and expertise in an earlier trial of specially-designed planter bags to stabilise eroded areas with grasses and sedges and applied it to the project. We engineered some 270 lineal metres of rock revetment to re-cover extensive sections of bank and protect them from erosion. This was a major project undertaken by our Field and Ranger teams, who developed the soft-engineering designs and concept in-house. The future outcomes for Parramatta Park and the health of this important waterway are highly valuable.

Our parklands are visited everyday by thousands of people. Over 1.7 m visitors were recorded, with some 136,000 people attending events and public programs. On one weekend alone in December 2010 Parramatta Park was alive with sport such triathlon training, grade cricket, a junior cricket gala day; an African festival in the Crescent; our final weekend celebration of Governor Macquarie's bicentenary with a colonial camp and fair; and our end-of-year Christmas Concert featuring the Australian Army Band. It was very rewarding to walk around and see people enjoying the park and its facilities.

We have worked throughout the year with partners from Cumberland Hospital, the Walking Volunteers, the Greening of Parramatta group and Parramatta Council to establish a walking path along the Parramatta River connecting Parramatta Park to the head of the river. In conjunction with this we have partnered with Cumberland Hospital to obtain grant funding to improve the riverbanks we share by restoring the riverine community and conserving cultural plantings.

The 2011-12 financial year will see Parramatta Park Trust continue to improve walking paths and recreational facilities and conserve our valuable heritage. The major project will see improvements to The Crescent to host major events and improve its landscape setting. We will also undertake conservation of our historic gatehouses and a major conservation and interpretation of the 1822 Observatory site of Governor Brisbane.

My thanks go to the trustees for their support and guidance and especially the Chair, Tom Uren for his advice and counsel. The Trust staff have delivered outstanding results as can be demonstrated in the details contained in this report and I thank them for their dedication and expertise.

Christopher Levins
Director

STATEMENT OF CORPORATE STRATEGY

OUR BUSINESS

Parramatta Park:

- is a large open recreation space located in the Parramatta CBD
- is a place of local, national and international significance for Aboriginal and non-Aboriginal people
- retains evidence of an historic landscape which can be meaningfully interpreted
- has huge potential for tourism, education and recreation
- has a landscape action plan for strategic park improvement works
- requires substantial funds to achieve its objects
- has scope for commercial and fundraising activities

OUR VISION

By 2015 Parramatta Park will be:

- Recognised, valued and embraced as the major cultural and historical landscape in Australia,
- Integrated with the surrounding environment and the community and the Parramatta CBD
- Valued for providing recreational and sporting facilities that are in harmony with its heritage values.

OUR MISSION

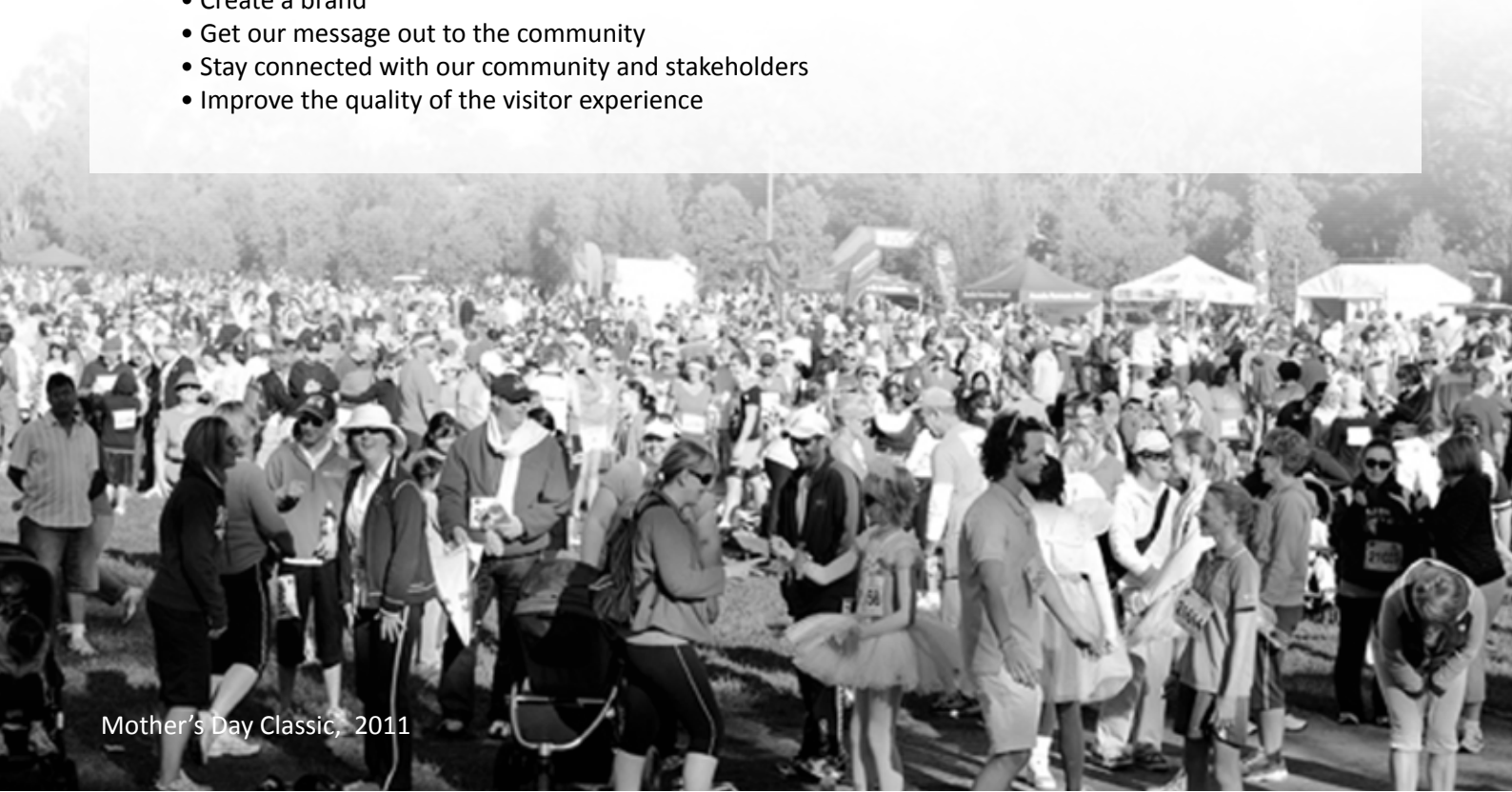
To conserve Parramatta Park, through leadership in conservation and open space management, as a rich resource to be experienced and appreciated by the Australian community.

OUR GOALS

- Conserve and promote the heritage values of Parramatta Park
- Maintain and strengthen the integrity of Parramatta Park
- Provide equity of access and use and a diversity of recreational experiences
- Achieve a sustainable and well managed organisation that delivers resources through partnerships with government, business and stakeholders

OUR STRATEGY

- Increase resources available for conservation, education and programs
- Increase awareness of the history and heritage of Parramatta Park
- Tell our stories
- Create a brand
- Get our message out to the community
- Stay connected with our community and stakeholders
- Improve the quality of the visitor experience



Mother's Day Classic, 2011



Governor Brisbane's
Bath House

PARRAMATTA PARK - WORLD HERITAGE LISTED!

Old Government House & Domain [Parramatta Park] is one of eleven historic sites that together form the Australian Convict Sites World Heritage Property. The Australian Convict Sites World Heritage Property was inscribed on the UNESCO World Heritage List on 31 July 2010.

AUSTRALIAN CONVICT SITES WORLD HERITAGE PROPERTY

The Australian Convict Sites World Heritage Property is a series of eleven outstanding heritage places across Australia. Collectively they are representative of the global phenomenon of the forced migration of convicts.

The sites included in the serial listing are:

- Kingston and Arthur's Vale Historic Area, Norfolk Island (1788 - 1814 and 1824 - 55)
- Old Government House and Domain, Parramatta Park NSW (1788 - 1856)
- Hyde Park Barracks, Sydney NSW (1819 - 48)
- Brickendon-Woolmers Estates, Tasmania (1820 - 50s)
- Darlington Probation Station, Maria Island National Park Tasmania (1825-32 and 1842 - 50)
- Old Great North Road, Wiseman's Ferry NSW (1828 - 35)
- Cascades Female Factory, Mount Wellington Tasmania (1828 - 56)
- Port Arthur Historic Site, Tasmania (1830 -77)
- Coal Mines Historic Site, Norfolk Bay Tasmania (1833 - 48)
- Cockatoo Island Convict Site, Sydney NSW (1839 - 69)
- Fremantle Prison, Fremantle WA (1852 - 86)

Each site represents key elements of the story of forced migration of convicts and is associated with global ideas and practices relating to punishment and reform of criminal elements of society during the modern era. The eleven sites that form the Australian Convict Sites World Heritage property are outstanding examples of this story in Australia's rich convict history, however, more than 3,000 other convict sites still remain around Australia. This is unique in the world today.

The transportation of convicts to penal colonies dates back to the 17th century and continued up until 1938. Britain, France, Spain, Portugal, the Netherlands, Russia and Argentina transported criminals to penal colonies across the world. British transportation to Australia was the world's first conscious attempt to build a new society on the labour of convicted prisoners. Some 160,000 men, women and children were transported to Australia over a period of 80 years between 1787 and 1868.

All of the eleven sites included in this World Heritage listing are also inscribed on the Australian National Heritage List and are protected by legislation and site management plans.

KEY SERVICE AND PERFORMANCE RESULTS

VISITOR SERVICES

The Visitor Services team at Parramatta Park manages venue hire and major events and also develops programs for leisure activities and events, interpretation and education. Close coordination is maintained with the Administration, Ranger and Field Services teams.

Highlights 2010/11

- Parramatta Park hosted significant major events including the TriNSW Championship/Sydney Duathlon Series, a round of the International Cycling Grand Prix, *Festival Inside Out* as part of the 2011 Sydney Festival, Australia Day celebrations, *Raggamuffin* music festival, Amy Gillett Foundation *Parrapedal*, Christchurch Earthquake Appeal Concert and the *Mother's Day Classic* fundraising walk and run
- Polyartistry and Opera Australia presented *Lakmé: Parramatta Imaginings* at the 1823 Bath House with the support of the Trust. This event was a collaborative project which featured social media, workshops and audience participation with the final performance filmed and published on YouTube
- Parramatta Park was a major venue for the Inaugural *Parramasala Australian Festival of South Asian Arts* with the *Throw of the Dice* film event and the Kailash Kher concert, plus the *Parramasala Twenty20* cricket match
- Encounters at Salter's Field featured five special days of colonial reenactment presented in association with Historica to celebrate the Macquarie Bicentenary 2010
- *Sydney Symphony in Parramatta Park* was presented by Parramatta Park for the fourth year with conductor Hans Graf and soloists Emma Sholl and Janet Webb. A big crowd braved a very wet afternoon to enjoy a fine musical experience in the romantic surrounds of The Crescent. This year the singing spirit of Franz Doppler's double flute concerto was matched, glorious melody for glorious melody, by Grieg's music for Peer Gynt. Tchaikovsky's joyous Symphony No. 2 (Little Russia) thrilled and transported the audience with its rich musical offering
- The Trust's school holiday program was expanded to include *Kids Multisport* at Old Kings Oval as well as the regular petting zoo at The Dairy Cottage
- A walking trail through the parklands called *The Artist in the Landscape: Parramatta Domain Art Trail* featured a temporary display of large format 18th and 19th century artists' views of the Parramatta domain for the inaugural Australian Heritage Week
- Our regular programs of guided tours, *Colonial Kids Down at the Dairy Open Day*, *Heritage Rose Festival* and *Stargazing in Parramatta Park* were all popular and proceeded despite interruptions from inclement weather
- A Youth Week event and a project to provide a training package for groups from Culturally Linguistically Diverse Communities were developed as part of the Communities NSW Joint Services Planning Western Sydney Cluster Group
- The Trust completed final designs and content for a new system of wayfinding signs throughout the parklands

VISITATION

- During the reporting period Parramatta Park received 1,738,230 visitors of which 136,926 participated in bookings or events
- The Parramatta Park Trust website recorded 39,910 unique visitors who made 51,293 visits and looked at a total of 150,249 pages. The pages that interested website visitors the most were: “things to do/events”, “hours and information/park map”, “hours and information/getting there” and “Sydney Symphony in Parramatta Park”
- There were 46 cricket games held at Old Kings Oval

2011/12 Goals

- Implement the new wayfinding sign system throughout the parklands
- Launch and implement the education program
- Secure major sponsorship and deliver the 2012 Sydney Symphony in Parramatta Park event
- Develop a volunteer program
- Develop a bicycle hire service
- Manage major events such as Australia Day, Mother’s Day Classic, Stargazing and Colonial Kids Down at the Dairy

Park Project: Encounters at Salter’s Field

The Trust commissioned the living history company Historica to produce a series of living history performances to interpret life in the Macquarie Domain as part of the Macquarie Bicentenary 2010 commemorations. The program was designed as a series of living history vignettes, using the conceit that one had stepped back in time. It was a popular program with a dedicated following that gathered momentum as the series progressed. Highlights included



September 5: Freedom – earned, won & lost.

The convict system under Macquarie gave you a chance at redemption and the ability to regain your civil rights. At the Dairy Cottage and Salter’s Field participants were invited to listen in and take part in a quarterly muster of ticket of leavers.

October 10: Building the Colony – 3000 6d nails at a time

Blacksmithing, lumberyard workers, carpenters, labourers and bricklayers brought to life the skills and crafts that built Macquarie’s grand plans.

November 7: Conflict and Resolution

Historica explored the way in which Macquarie, having been warmly welcomed in the first year of his term, was increasingly embroiled in conflict after 1813.

December 5: Domestic Bliss - food, servants & skills in the Government Domain

This final episode was extended to make a Christmas gathering of participant re-enactment groups. They camped out at the Dairy Cottage over Saturday night adding a touch of authenticity to the proceedings. On Sunday they set up a Christmas market of stalls selling period items, mainly produce. Numbered among the groups were members from The Garrison who provided a fine military display. The Regency Society including musicians and dancers and the Jane Austen Society added a more cultured scene. A game of cricket based on 1809 rules was played out on Salter’s Field to everyone’s great enjoyment. Our thanks go to Historica and the participating groups for their interest and support.

HERITAGE SERVICES



Lady FitzRoy Memorial

The Curator Cultural Heritage provides research, conservation advice and project management for the cultural heritage resources of Parramatta Park. The service is delivered in partnership with Field Services and Visitor Services. The significance of Parramatta Park's cultural heritage is widely recognised and is protected by a framework of legislation at local, state and national levels.

Highlights 2010/11

- Initiated conservation works on the 1880s Lady FitzRoy memorial obelisk. This important 19th century artefact had subsided and required careful investigation to determine a method of underpinning
- Comprehensive assessment of the Parramatta Park archaeological collection.
- Completed research for a publication on the World Heritage values.

2011/12 Goals

- Completion of the Lady FitzRoy memorial obelisk conservation works
- Archaeological collection assessment, including the cleaning, sorting and cataloguing of the remaining 70% of this important collection of artefacts
- Conservation of the 1822 Parramatta Observatory site and remnant stone telescope piers

Park Project: Conservation and collection management

The Parramatta Park Trust Archaeology Collection has been built up over several decades of field research projects. The significance of the artefact collection is as a research collection for understanding Parramatta's colonial past and in relation to other colonial Australian sites. Casey and Lowe Archaeology completed the review of the Trust's archaeology collection. This project has been extremely productive in rationalising and documenting an important collection of artefacts and research resource. The major achievements of the project include:

- Identification of the basic provenance of all the collection material and linking artefacts with the existing documentation/excavation reports
- Stabilisation of the collection, with approximately 60 percent of the collection re-labeled, re-bagged and stored in a stable environment
- Creation of a preliminary artefact and site management system of spread sheets to streamline the information management of the collection
- Centralised storage of the collection, with artefacts stored in archive boxes in documented locations, determined by area, site and excavation project
- Preliminary evaluation of the significance of the collection

Approximately 70% of the collection remains to be cleaned, sorted and catalogued and this work will be completed in 2012. Once this work is done it will be possible to make effective use of the material to develop exciting projects, such as online presentations for research and interpretation of artefacts.

FIELD SERVICES

Our Ranger and Field teams deliver safe amenities and an enjoyable parklands experience through programmed maintenance, visitor and enforcement services, cultural and natural asset conservation and park improvement projects. Horticulture and facilities maintenance, including broad-acre mowing, native vegetation and tree management and security functions are provided under service delivery contracts. Team members work collaboratively with the Administration, Cultural Heritage and Visitor Services team members on projects and service delivery.



Riverbank conservation



Pitt Street palisade fence

Highlights 2010/11

- Conservation of the Pitt Street 1880s dwarf stone and iron palisade fence was completed
- Delivered the Parramatta River bank restoration project to restore eroded banks, protect significant vegetation and improve visitor access to the river
- Delivered the second year of the four-year footpath and cycle way improvements and road re-surfacing of Railway Parade, Governor Macquarie Carriageway and Federal Avenue
- Commenced the construction of a 600 lineal metre shared path along the northern riverbank linking Old Kings Oval to O'Connell Street, a route identified in the NSW Bike Plan for Parramatta's shared path network, for completion in August 2011
- Completed Stage 3 of the Rehabilitation and Restoration Grant – Sydney Coastal River-Flat Forest Rehabilitation Project funded by NSW Environment Trust
- Completed Stage 2 of the NSW Environmental Trust Protecting our Places grant for the Burrumatta Aboriginal Landscape Trail. Works focused on additional planting of 2,600 native provenance ground cover, under storey and canopy species, volunteer management, and development of interpretation materials for implementation of 2011/12
- Completed the NSW Community Building Partnership Program grant to upgrade two concrete cricket wickets to synthetic wickets that meet junior competition standard
- Initiated Stage 1 of a NSW Environmental Trust grant on behalf of the Western Sydney Local Area Health District with the development of a landscape concept plan to guide vegetation works, the thinning of invasive exotic vegetation, and the identification and protection of significant trees along sections of the Parramatta River contiguous with Parramatta Park
- A total of 455 trees and 33,035 under storey plants were planted
- Coordinated over 1,500 volunteer hours for arboriculture, bush regeneration and planting days as well as 1,473 hours contributed by Corrective Services Intensive Corrective Order crews for general maintenance and field work
- Old Kings Oval was rated as the 7th best cricket oval in the Sydney Metropolitan NSW Cricket Association competition

2011/2012 Goals

- Complete Year 3 of the road and historic carriageways re-sheeting program
- Complete Year 3 of the walking paths and trails project, including the northern riverbank shared path
- Complete conservation of the O'Connell Street dwarf stone wall and iron palisade fence
- Deliver procurement of major contracts for horticulture and facility maintenance and security services
- Implement and launch the Governor Phillip Walking Track along a section of the riverbank from Parramatta Park to the junction of Darling Mills and Toongabbie Creeks and integrate with riverbank restoration in partnership with Cumberland Hospital and Parramatta Council
- Complete the Burramatta Aboriginal Landscape Trail

Park Project: Riverbank Restoration Project

A major project completed during the year in review was an environmental rehabilitation project to conserve riverbanks along the Parramatta River in Parramatta Park. The sandy river banks are prone to erosion and slumping and undercutting in many locations had reduced access and undermined walking tracks. As the main tributary of Sydney Harbour, the Parramatta River is the most significant waterway in Sydney.

Parramatta Park Trust developed and implemented a comprehensive project which resulted in:

- removing weedy trees such as self-sown willows and coral trees
- reconstruction of eroded riverbank
- protection of the bank with materials that absorb water energy
- control of erosion by replanting the banks with native sedges and grasses
- rebuilding subsided stone retaining walls
- protect Sydney Coastal River Flat Forest vegetation, which is an
- endangered ecological community



Community planting day

Valuable riverine vegetation, habitat, recreation spaces and walking tracks have been protected. A total of 1,050 lineal metres of riverbank was rehabilitated including 270 Lm of stone revetment and 545Lm of custom - designed, planter bag systems and 235Lm of grass, sedges and other plantings.

Park Project: Eastern Parramatta River Riverbank Bush Regeneration

In April 2011, the Trust completed a three year project to restore 2.6 hectares of Eucalypt River - Flat Forest, including 0.7 hectares of Grey - headed Flying - fox habitat that occurs on the eastern riverbank. The project was funded by a \$63,000 NSW Environmental Trust Grant.

The project has successfully completed 3935 hours of bush regeneration, with 1,415 hours provided through contracted services supplemented by a Green Corps program contribution of 2,520 hours which has resulted in a markedly improved Endangered Ecological Community and habitat within the Parramatta River Flying - fox camp.

The project included installation of educational signage, the completion of the Parramatta River Flying - fox Camp Management Plan; the removal of 80% of the weeds from the site; the planting of 4,185 native provenance plant species with an approximate survival rate of 75% and the construction of 320m of fencing to protect the community and Flying - fox camp. The project was completed on time and within budget.

The Trust has initiated a partnership with Cumberland Hospital to rehabilitate the riverbank in its entirety for the long term viability of the camp and the integrity of the surrounding vegetation. This partnership has secured an additional NSW Environmental Trust Grant which will assist in the rehabilitation of an additional 400m of riparian vegetation and the remaining 0.6ha of the Grey-headed Flying-fox camp located on Health land. Also, the partnership has obtained the support for a Sharing Sydney Harbour Access Program Grant to undertake bush regeneration on the western riverbank and the construction of a walking track through Wistaria Gardens and Cumberland Hospital and Westmead Children’s Hospital to the site where Governor Phillip camped at the confluence of the Parramatta River, Toongabbie Creek and darlings Mills Creek on 24 April 1788 , the day after he discovered desperately needed fertile land adjacent to fresh water.

The project also includes provision for the preparation of a landscape concept plan to guide the restoration works, tree assessment and arborist works and the installation of signage.

Energy and water efficiency

2007	2008	2009	2010	2011
86,631 kW	79,957 kW	68,910 kW	70,690 kW	67,338 kW

Power Usage 9kW) across all parklands estate.

The small decrease of 0.04 % of power usage in the 2010/2011 Financial Year was attributable to shutting off supplies when not required. Parramatta Park purchases 50% of power requirements from accredited Greenpower suppliers, including 100% of power consumption for the Trust Office. The Trust continues to implement efficient energy measures across facilities as a whole.

2007	2008	2009	2010	2011
4562 kL	4163 kL	6220 kL	7578 kL	6840 kL

Annual Water consumption (kL) across all parklands estate

Water consumption for the financial year 2010-2011 was 6,840 kL. The 738 kL reduction from 2009-10 can be attributed to the closure of redundant toilets planned for demolition, repair of waterlines and reduced watering requirements for new plantings.

Waste management

Across the entire parklands estate a total of 126 cubic metres of waste was diverted from the general waste stream for recycling. A total of 799 cubic metres of waste went to general waste disposal.

	2008	2009	2010	2011
Total waste volume	711	784	727	925
General waste volume	678	688	599	799
Recycled waste volume	33	96	128	126
Percentage of waste recycled 100%	4.6	12.2	17.6	15.8

Annual general and recyclable waste volume collected in cubic metres across the parklands estate.

Green waste generated from tree hazard reduction works was chipped and produced some 380 cubic metres of mulch for reuse in bush regeneration, tree management and horticultural programs. The Trust Office recycled 12 cubic metres of office paper and cardboard in the reporting period.

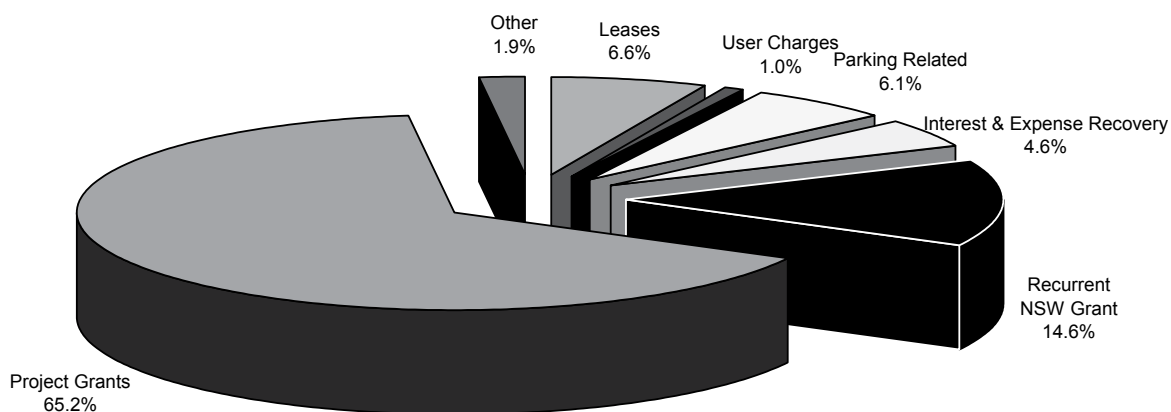
ADMINISTRATION

Administrative Services and Office of Director oversees the management, administration and business services of Parramatta Park Trust including human resources, finance, ITC and administration services. The Director acts as secretary to the Trust.

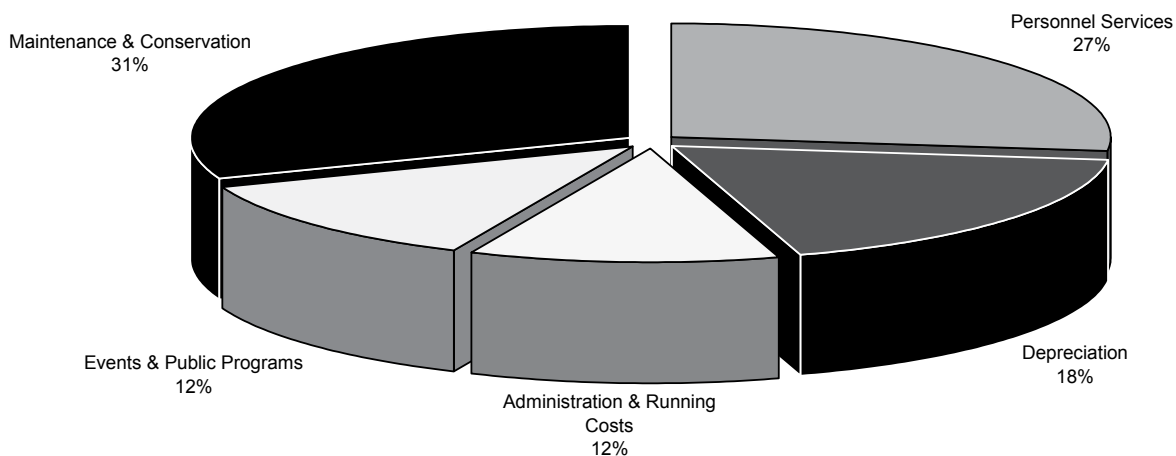
2010-11 Financial Performance	2011 \$'000	2010 \$'000
Income*	9,020	6,023
Expenses	3,127	2,816
Operating Surplus	5,894	3,206
Capital Expenditure	1,552	2,307
Net assets (at 30 June)	32,722	26,828

*Trust generated income of \$1,827,166 and NSW Government Recurrent Grants of \$1,315,000 and NSW Government Capital Grants of \$5,878,000.

REVENUE



OPERATING EXPENSES



2011/2012 Goals

- Accountable management of the budget for 2011/12 of \$3.384m and total NSW Government Grant to Parramatta Park Trust for 2011/12 of \$2.987m
- Capital works in progress expenditure of \$5.383m from funding approved in 2009-10
- Implementation of NSW Plan 2021 targets for environment, community and volunteers

COMMUNITY SUPPORT & PARTNERSHIPS

Parramatta Park Trust thanks the following organisations and partners for their support:

- Parramatta City Council
- Commonwealth Bank
- Conservation Volunteers Australia
- Westmead SAI Centre
- Heritage Roses Australia Inc
- Royal Botanic Gardens Trust
- New Australian Sports Association
- Ryde College of TAFE
- Parramatta Park Runners
- Dyin Caribere Aboriginal Landcare Group
- Parramatta High School
- West Parramatta Public School
- Sydney Metropolitan Catchment Management Authority
- Department of Environment, Climate Change and Water
- Cumberland Bird Observers Club
- Ku-ring-gai Bat Conservation Society
- Western Sydney Aboriginal Landcare Group
- Western Sydney Local Area Health District

FUNDING BODIES - PROJECTS

NSW Community Building Partnership Program

NSW Environmental Trust

Sharing Sydney Harbour Access Program

Commonwealth Department of Sustainability, Environment, Water, Population and Communities



Parramasala 2010

GOVERNANCE AND MANAGEMENT

Parramatta Park is managed by the Parramatta Park Trust which is a statutory body established under the Act. The Minister for the Environment has administrative responsibility for the Parramatta Park Trust Act 2001. The Trust consists of seven members who are appointed by and are responsible to the Minister. Members of the Trust oversee the management and strategic direction of the organisation and meet regularly to consider policy and advice from Park management.

The objects of the Trust are as follows:

- (a) to maintain and improve the trust lands, and
- (b) to encourage the use and enjoyment of the trust lands by the public by promoting the recreational, historical, scientific, educational and cultural heritage value of those lands, and
- (c) to ensure the conservation of the natural and cultural heritage values of the trust lands and the protection of the environment within those lands, and
- (d) such other objects, consistent with the functions of the Trust in relation to the trust lands, as the Trust considers appropriate.

The Trust works to conserve and enhance the cultural heritage of the park; to raise awareness of the heritage values of the park; to improve the visitor experience and to manage the parklands estate for leisure, education, recreation and sporting activities.

TRUSTEES



Mr Tom Uren AO

Chair of the Trust. Re-appointed for two years commencing 4 October 2010. Tom Uren is a former Federal Member for Reid and a former senior Minister in the Whitlam and Hawke governments. He is an advocate for social and environmental issues including Sydney Harbour and public lands.



Ms Elaine Evans

Member Finance and Audit Committee. Re-appointed for one year commencing 4 October 2010. Elaine is a past community representative on boards of Parramatta hospitals and a former local councilor. She has extensive experience as a coordinator for community organisations including the Women's Legal Resources Centre.



Ms Penelope Pike

Member of Finance and Audit Committee. Re-appointed for one year commencing 4 October 2010. Penny holds a BA in History and Urban Geography and a Diploma in Town Planning. She is a Heritage Planner in private practice and is currently a trustee of the Historic Houses Trust of NSW and a member of the Board of Trustees for Eryldene.



Mr John Landau

Chair of Finance Committee. Re-appointed for two years commencing 4 October 2010. John worked in setting up the NSW Office of State Revenue and for 10 years was a Deputy Commissioner of Taxation. He is a former CEO of the Royal Blind Society and past member of the Lord Howe Island and the Sydney Catchment Authority boards.



Mr Tom O'Hanlon

Appointed for two years commencing 6 December 2010. Tom is the Director of Technical Services at Woollahra Council and a former senior manager at Parramatta City Council.



Mr Alan Overton AM OAM

Re-appointed for one year commencing 4 October 2010. Alan is President of the Scouts Association, and member of the Westmead Hospital Research Foundation and Ronald McDonald House and a member of the Parramatta Stadium Trust. He has extensive involvement in community affairs.



Ms Jackie Puckeridge

Re-appointed for two years commencing 4 October 2010. Jackie is the Aboriginal Co-management Coordinator with the National Parks & Wildlife Service. She is a former business woman with over 30 years' experience in Aboriginal training and employment.

Meeting Attendance

Trustees were not appointed for the period September 2009 – October 2010. During the reporting period there were eight (8) meetings of the Trust and the number of meetings each Trustee attended is shown below.

Tom Uren	8 meetings.
Elaine Evans	7 meetings
Tom O'Hanlon	6 meetings (appointed 6 December 2010)
John Landau	7 meetings
Alan Overton	6 meetings
Penny Pike	5 meetings
Jackie Puckeridge	8 meetings

Finance Committee

The Trust appointed a Finance Committee in May 2011 comprising Mr John Landau (Chair), Ms Elaine Evans, Ms Penelope Pike, Christopher Levins (Director) and Tom Uren (Ex-Officio).

Riverbank conservation at 'Little Coogee', Parramatta Park

Trust Management

The Director Parramatta Park Trust is responsible for the administration and management of the Trust's lands and is subject to the control and direction of the Trust. The Director also reports to the Chief Executive, Office of Environment & Heritage of the Department of Premier and Cabinet.

The Trust is a non-budget dependent statutory body. The Trust has the capacity to fund programs and projects from retained revenue, grants and sponsorship. The Trust receives government grants for recurrent expenditure and capital projects. The Trust's expenditure covers administration and park services, horticultural and facility maintenance, conservation works, education and public programs, and park improvements.

Parramatta Park Trust is wholly responsible for the management and conservation of historic Parramatta Park and the provision of visitor facilities and services. Core services include the provision of venues to the community for recreational, cultural and educational activities; horticultural, landscape and facility management; tree management and bush regeneration; and, conservation of historic structures including gatehouses, the Dairy Cottage historic site, monuments, fences and archaeological sites. Three important sporting fields - Old Kings Oval, Coleman Oval and Mays Hill Oval - are maintained for sporting clubs, school sport and recreation, corporate sport and general training.

The Parramatta Memorial Swimming Centre, the Parramatta Golf Course and the Parramatta Leagues Club car park are located on trust land and managed under lease. The Parramatta Café and Event Centre is managed under licence to the Trust. The Trust also manages a number of assets to provide revenue streams and services. These include two gatehouses leased as commercial offices and two public car parks.



Old King's Oval, Parramatta Park - home ground for the Parramatta Cricket Club

Strategic Management and Planning Framework

The management of Parramatta Park is informed and guided by a suite of documents required under the Parramatta Park Trust Act 2001 as well as statutory obligations arising from listing of the site on the State Heritage Register and the National Heritage List and to meet obligations relevant to the inscription of Parramatta Park and Old Government House on the World Heritage List.

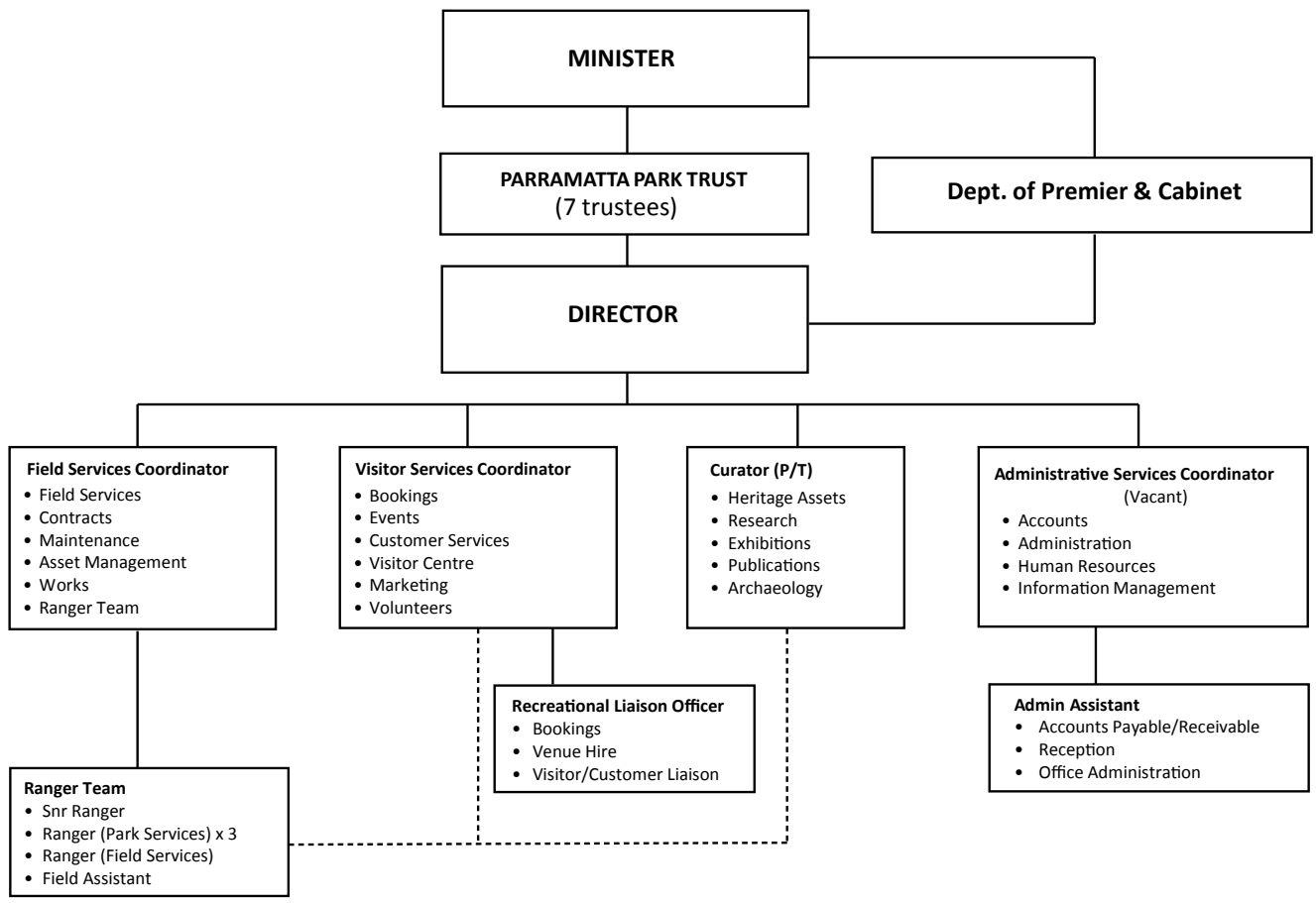
The Old Government House and Domain Management Plan is an overarching policy document to meet the requirements of the World Heritage Guidelines and the Australian Convict Sites – Strategic Management Framework. The plan is a statutory document endorsed in accordance with Part 5 of the Parramatta Park Trust Act 2001. This plan coordinates conservation between the separate managements for Parramatta Park and Old Government House.

The Parramatta Park Conservation Management Plan (CMP) provides policy for managing Parramatta Park and is a statutory document, endorsed by the Minister, and complies with Part 5 of the Parramatta Park Trust Act 2001. The Parramatta Park Landscape Master Plan and Archaeological Zoning Plan are companion volumes of the CMP.

All these documents inform the Parramatta Park Capital Works Strategy which was endorsed by the Parramatta Park Trust. A Capital Works Strategy and site-specific conservation plans and action statements in turn inform and guide asset management programs.

The Trust’s corporate plan and business plans are developed within this policy context and framework.

ORGANISATIONAL CHART



Parramatta Park Trust

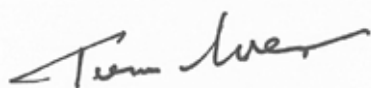
FINANCIAL STATEMENTS AND NOTES

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2011

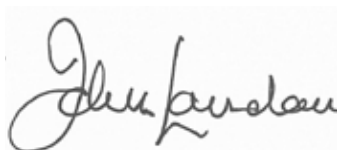
STATEMENT BY MEMBERS OF THE TRUST

Pursuant to Section 41C of the *Public Finance and Audit Act 1983*, and in accordance with a resolution of the members of the Parramatta Park Trust, we state that:

- a) The accompanying financial statements exhibit a true and fair view of the financial position of the Parramatta Park Trust as at 30 June 2011 and the transactions for the year then ended;
- b) The statements have been prepared in accordance with the provisions of the *Public Finance and Audit Act 1983*, the applicable clauses of the Public Finance and Audit Regulation 2010 and the Treasurer's Directions;
- c) We are not aware of any circumstances which would render any particulars included in the financial statements to be misleading or inaccurate.



Tom Uren
Chair



John Landau
Member

9 November 2011



Independent Auditor's Report

Parramatta Park Trust

To Members of the New South Wales Parliament

I have audited the accompanying financial statements of the Parramatta Park Trust (the Trust), which comprise the statement of financial position as at 30 June 2011, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information.

Opinion

In my opinion, the financial statements:

- give a true and fair view of the financial position of the Trust as at 30 June 2011, and of its financial performance for the year then ended in accordance with Australian Accounting Standards
- are in accordance with section 41B of the *Public Finance and Audit Act 1983* (the PF&A Act) and the Public Finance and Audit Regulation 2010.

My opinion should be read in conjunction with the rest of this report.

The Trustees' Responsibility for the Financial Statements

The Trustees are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the PF&A Act and for such internal control as the Trustees determine is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. I conducted my audit in accordance with Australian Auditing Standards. Those standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Trustees, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My opinion does *not* provide assurance:

- about the future viability of the Trust
- that it has carried out its activities effectively, efficiently and economically
- about the effectiveness of its internal control
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

Independence

In conducting my audit, I have complied with the independence requirements of the Australian Auditing Standards and other relevant ethical pronouncements. The PF&A Act further promotes independence by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of public sector agencies but precluding the provision of non-audit services, thus ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their role by the possibility of losing clients or income.



Jack Kheir
Director, Financial Audit Services

10 November 2011
SYDNEY

Parramatta Park Trust

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2011

	Notes	2011 \$	2010 \$
Revenue from continuing operations	3	9,020,166	6,022,767
Personnel services expense	2(a)	845,852	847,680
Depreciation expense	2(b)	565,723	269,144
Other expenses from continuing operations	2(c)	1,714,948	1,700,013
SURPLUS / (DEFICIT) FOR THE YEAR		5,893,643	3,205,930
Income tax expense		0	0
Other comprehensive income for the year			
Net increase / (decrease) in property, plant and equipment asset revaluation reserves		0	3,163,160
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		5,893,643	6,369,090

The accompanying notes form part of these financial statements.

Parramatta Park Trust
STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2011

	Notes	2011 \$	2010 \$
CURRENT ASSETS			
Cash assets	11(a)	8,304,857	3,668,755
Receivables	4	523,831	1,019,976
Total Current Assets		8,828,688	4,688,731
NON-CURRENT ASSETS			
Receivables	4	5,175,192	5,168,493
Property, plant and equipment	5	19,863,800	18,876,205
Total Non-Current Assets		25,038,992	24,044,698
TOTAL ASSETS		33,867,680	28,733,429
CURRENT LIABILITIES			
Payables	6	1,093,396	1,867,999
Other liabilities	7	8,178	0
Total Current Liabilities		1,101,574	1,867,999
NON-CURRENT LIABILITIES			
Payables	6	44,576	37,543
Total Non-Current Liabilities		44,576	37,543
TOTAL LIABILITIES		1,146,150	1,905,542
NET ASSETS		32,721,530	26,827,887
EQUITY			
Asset revaluation reserve		6,865,324	6,865,324
Accumulated surplus		25,856,206	19,962,563
TOTAL EQUITY		32,721,530	26,827,887

The accompanying notes form part of these financial statements.

Parramatta Park Trust
STATEMENT OF CHANGES IN EQUITY
 FOR THE YEAR ENDED 30 JUNE 2011

	Accumulated Funds		Asset Revaluation		Total Equity	
	2011	2010	2011	2010	2011	2010
	\$	\$	\$	\$	\$	\$
Balance at 1 July 2010	19,962,563	13,181,195	6,865,324	6,112,077	26,827,887	19,293,272
Adjustment due to change in accounting policy	0	3,575,438	0	(2,409,913)	0	1,165,525
Restated total equity at the beginning of the financial year	19,962,563	16,756,633	6,865,324	3,702,164	26,827,887	20,458,797
Surplus / (deficit) for the year	5,893,643	3,205,930	0	0	5,893,643	3,205,930
Adjustment due to change in accounting policy	0	0	0	0	0	0
Restated Surplus / (deficit) for the year	5,893,643	3,205,930	0	0	5,893,643	3,205,930
Other comprehensive income						
Net increase / (decrease) in property plant and equipment	0	0	0	3,163,160	0	3,163,160
Total other comprehensive income	0	0	0	3,163,160	0	3,163,160
BALANCE AT 30 JUNE 2011	25,856,206	19,962,563	6,865,324	6,865,324	32,721,530	26,827,887

The accompanying notes form part of these financial statements.

Parramatta Park Trust
STATEMENT OF CASH FLOWS
 FOR THE YEAR ENDED 30 JUNE 2011

	Notes	2011 \$	2010 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Payments</i>			
Payments to employees and suppliers		(3,328,370)	(1,475,846)
Total Payments		<u>(3,328,370)</u>	<u>(1,475,846)</u>
<i>Receipts</i>			
Receipts from customers		1,950,722	1,075,649
Interest received		370,511	168,134
Total Receipts		<u>2,321,233</u>	<u>1,243,783</u>
<i>Cash Flows from Government</i>			
Grants received		7,196,557	4,652,877
Net cash provided by government		<u>7,196,557</u>	<u>4,652,877</u>
NET CASH FLOWS FROM OPERATING ACTIVITIES	11(b)	6,189,420	4,420,814
CASH FLOWS FROM INVESTING ACTIVITIES			
Payment for purchase of property, plant and equipment		(1,553,318)	(2,307,741)
NET CASH FLOWS FROM INVESTING ACTIVITIES		(1,553,318)	(2,307,741)
Net increase / (decrease) in cash held		4,636,102	2,113,073
Cash and cash equivalents at beginning of period		3,668,755	1,555,682
CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL YEAR	11(a)	8,304,857	3,668,755

The accompanying notes form part of these financial statements.

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES AND METHODS

The Parramatta Park Trust is established by the *Parramatta Park Trust Act 2001 No17*. The Trust is a statutory body and is subject to the control and direction of the Minister for the Environment.

New administrative arrangements came into effect from 4 April 2011. Under these new arrangements, the Parramatta Park Trust was transferred to the Department of Premier & Cabinet, Office of Environment & Heritage. Personal services continued to be provided through the Office of Communities, Department of Education and Communities under transitional arrangements.

Statement of Compliance

The financial statements are general purpose financial statements which have been prepared in accordance with applicable Australian Accounting Standards (which include Australian Accounting Interpretations), the requirements of the *Public Finance and Audit Act 1983* and Regulations and directions issued by the Treasurer.

Going Concern

On the assumptions that the NSW Government grant will continue and that the Trust will be able to pay its debts as and when they fall due, the financial statements have been prepared on a going concern basis.

Basis of Preparation

The financial statements have been prepared on an accrual basis. The Statement of Cash Flows is prepared in accordance with AASB 107 using the direct method.

The financial statements for the year ended 30 June 2011 have been authorised for issue by the members of Parramatta Park Trust on 9 November 2011.

Property, plant and equipment and financial assets are measured at fair value. Other financial statement items are prepared in accordance with historical cost convention.

Judgements, key assumptions and estimations management have made are disclosed in the relevant notes to the Financial Statements.

All amounts are rounded to the nearest dollar and are expressed in Australian currency.

The following significant accounting policies have been adopted in the preparation and presentation of the financial statements:

1.1 Personnel Services and Provisions

Throughout the year the Trust received personnel services from Communities NSW. Communities NSW is not a special purpose service entity and does not control the Trust under this arrangement.

Current and non current liabilities (Personnel Services Payable) exist which include provisions for all employee related entitlements.

Liabilities for salaries and wages and annual leave that are due to be settled within 12 months after the end of the period in which the employees render the services are recognised and measured in respect of employees' services up to the reporting date at undiscounted amounts based on the amounts expected to be paid when the liabilities are settled.

The outstanding amounts of payroll tax, workers' compensation insurance premiums and fringe benefits tax, which are inconsequential to employment are recognised as liabilities and expenses where the employee benefits to which they relate have been recognised.

Long service leave is measured at present value in accordance with AASB 119 Employee Benefits. This is based on the application of certain factors (specified in NSW Treasury Circular 11/06).

The superannuation expense for the financial year for certain superannuation schemes (ie Basic Benefit and First State Super) is calculated as a percentage of the employee's salary.

1.2 Goods and Services Tax

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- i* where the amount of GST incurred is not recoverable from the Australian Taxation Office, it is recognised as part of the cost of acquisition of an asset or as part of an item expense; or
- ii* for receivables and payables which are recognised inclusive of GST.

Cash flows are included in the Statement of Cash Flows on a gross basis however, the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the Australian Taxation Office is classified as part of the operating cash flows.

1.3 Revenue

Revenue is recognised and measured at the fair value of the consideration received or receivable.

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

The following specific recognition criteria are applied before revenue is recognised.

i Contributions from State and Local Government

State government contributions towards the operating costs of the Trust are recognised as income in the year received.

State and local government grants for non current assets are recognised as income in accordance with AASB 1004 Contributions.

ii Grants

Grants are recognised as income when the Trust obtains control over the assets comprising the contributions. Control is normally obtained upon receipt of cash.

iii Leases

Revenue from leased properties is accounted for in accordance with AASB 117 Leases.

iv Casual Hire and Events

Charges for the use of the park facilities are recognised as revenue when the fees are invoiced.

v Parking Related Income

Parking related income is recognised as revenue in the period it is received.

vi Interest Received

Interest received is recognised using the effective interest method as set out in AASB 139 Financial Instruments: Recognition and Measurement.

vii Maintenance

Day to day servicing costs or maintenance are charged as expenses as incurred except where they relate to the replacement of a part or component of an asset, in which case the costs are capitalised and depreciated.

1.4 Acquisition of Assets

The cost method of accounting is used for all acquisitions of property, plant and equipment. Cost is determined as the fair value of the property, plant and equipment at the date of acquisition plus costs incidental to the acquisition.

1.5 Capitalisation Policy

Assets which have value of \$5,000 or more or which are part of a network (e.g. computers) are capitalised. Only the direct cost or fair value of the asset is capitalised and assets not capitalised are treated as an expense in the year of purchase.

1.6 Depreciation of Physical Non-Current Assets

All non-current assets having a limited useful life are depreciated over their expected useful life in a manner that reflects the consumption of their service potential. The straight line method is used to depreciate non-current assets. Land is not depreciated on the basis that its service potential has not, in any material sense, been consumed during the reporting period.

Buildings and Improvements - depreciation rate applied is 2%.

Roads and Other Access - depreciation rate applied is 2.5%.

Plant and Equipment - depreciation rates applied vary from 13% to 20%.

Motor Vehicles - depreciation rate applied is 15%.

Furniture and Fittings - depreciation rate applied is 13%.

1.7 Revaluation of Physical Non-Current Assets

Physical non-current assets are valued in accordance with the "Guidelines for the Valuation of Physical Non-current Assets at Fair Value" (TPP 07-01). This policy adopts "Fair Value" in accordance with AASB 116 "Property, Plant and Equipment".

Fair value of property, plant and equipment is determined based on the best available market evidence, including current selling prices for the same or similar assets. Where there is no available market evidence, the asset's fair value is measured at its market's buying price, the best indicator of which is depreciated replacement cost.

When revaluing non-current assets by reference to current prices for assets newer than those being revalued (adjusted to reflect the present condition of the asset), the gross amount and the related accumulated depreciation are separately restated.

For other assets, any balances of accumulated depreciation of the revaluation done in respect of the assets are credited to the asset accounts to which they relate. The net assets accounts are then increased or decreased by the revaluation increments or decrements.

Revaluation increments are credited directly to the asset revaluation reserve except that an increment reverses a revaluation decrement in respect of that class of asset previously recognised as an expense in the Statement of Comprehensive Income. The increment is recognised immediately as revenue in the Statement of Comprehensive Income.

Revaluation decrements are recognised immediately as expenses in the Statement of Comprehensive Income except that, to the extent that the credit balance exists in the asset revaluation reserve in respect of the same class of assets, they are debited directly in the asset revaluation reserve.

As a not-for-profit entity, revaluation increments and decrements are offset against one another within a class of non-current asset, but not otherwise. Where an asset that has previously been revalued is disposed of, any balance remaining in the asset revaluation reserve in respect of that asset is transferred to accumulated funds.

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

The Trust revalues each class of property, plant and equipment at least every five years or with sufficient regularity to ensure that the carrying amount of each asset in the class does not differ materially from its fair value at the reporting date. The last revaluation was completed on 30 June 2010 and was based on an independent assessment.

Non-specialised assets with short useful lives are measured at depreciated historical cost, as a surrogate for fair value.

1.8 Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. These financial assets are recognised initially at fair value, usually based on the transaction cost or fair value. Subsequent measurement is at amortised cost using effective interest method less an allowance for any impairment of receivables. Any changes are recognised in the Statement of Comprehensive Income in the year when impaired, derecognised or through the amortisation process.

Short term receivables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

1.9 Payables

These amounts represent liabilities for goods and services provided to the Trust. Payables are recognised initially at fair value, usually based on the transaction cost or face value. Subsequent measurement is at amortised cost using the effective interest method. Short-term payables with no stated interest rate are measured at the original invoice amount where the effect of discounting is immaterial.

1.10 Leasing - Trust as lessor

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risk and rewards of ownership to the lessee.

Amounts due from lessees under finance leases are recognised as receivables at the amount of the Trust's net investment in the lease. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Trust's net investment outstanding in respect to the leases.

All other leases are classified as operating leases. Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease.

1.11 Adoption of New and Revised Accounting Standards

During the year, the agency has adopted all the new and revised Australian Accounting Standards and Interpretations applicable to its operations which became mandatory in accordance with the NSW Treasury Circulars. The adoption of these standards has impacted the recognition, measurement and disclosure of certain transactions. The following is an explanation of the impact the adoption of these Standards and Interpretations has had on the financial statements of Parramatta Park Trust.

The specific guidance on land leases AASB 117 was amended by AASB 2009-5 Further Amendments to Australian Accounting Standards Arising from the Annual Improvements Project. The amendment removed the assertion that a land lease would normally be classified as an operating lease and requires instead that the lease be classified on the basis of whether it transfers substantially all the risks and rewards incidental to ownership of the land. The amendment has required that a long-term land lease be classified as a finance lease instead of an operating lease.

The changes have been adopted as at the 1 July 2009 and have seen the creation of a receivable, an adjustment to the timing of when revenue has been recognised and the derecognition of the asset value of the land that fell under the finance lease.

The change in accounting policy has been reflected by restating each of the affected financial statement line items for the prior periods as follows:

	30 June 2010	Increase / (Decrease)	30 June 2010 (Restated)	30 June 2009	Increase / (Decrease)	30 June 2009 (Restated)
	\$	\$	\$	\$	\$	\$
BALANCE SHEET (EXTRACT)						
Current receivables	620,759	399,217	1,019,976	501,386	398,734	900,120
Non-current receivables	0	5,168,493	5,168,493	0	5,162,242	5,162,242
Property, plant & equipment	24,5476,205	(5,700,000)	18,876,205	18,365,073	(4,690,625)	13,674,448
Other Liabilities – Income in advance	(270,767)	270,767	0	(295,174)	295,174	0
NET ASSETS	26,689,410	138,477	26,827,887	19,293,272	1,165,525	20,458,797

	30 June 2010	Profit Increase / (Decrease)	30 June 2010 (Restated)
	\$	\$	\$
INCOME SHEET (EXTRACT)			
Revenue from continuing operations	6,040,440	(17,673)	6,022,767
SURPLUS / (DEFICIT) FOR THE YEAR	3,223,603	(17,673)	3,205,930
Net Increase / (decrease) in property, plant and equipment asset revaluation reserve	4,172,535	(1,009,375)	3,163,160
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	7,396,138	(1,009,375)	6,369,090

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

1.12 New Australian Account Standards issued but not effective

At reporting date a number of accounting standards adopted by the AASB have been issued but are not yet operative. At present New South Wales Treasury is mandating not to early adopt any of the Standards / Interpretations. As such, these new Standards / Interpretations have not been early adopted by the Parramatta Park Trust.

It is considered that the implementation of these Standards will not have any material impact on the Trust's financial statements.

1.13 Income Tax

The activities of the Trust are exempt from the provisions of the *Income Tax Assessment Act* and other Federal legislation, with the exception of the requirement to pay fringe benefits tax and goods and services tax.

1.14 Impairment of Financial Assets

All financial assets, except those measured at fair value are subject to annual review of impairment. An allowance for impairment is established when there is objective evidence that the entity will not be able to collect all amounts due. For financial assets carried at amortised cost, the amount of the allowance is the difference between the assets carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate.

Any reversals of impairment losses are reversed through the Income Statement, where there is objective evidence. Reversals of impairment losses of financial assets carried at amortised cost cannot result in a carrying amount that exceeds what the carrying amount would have been had there not been an impairment loss.

2 OPERATING EXPENSES	2011	2010
	\$	\$
(a) Personnel Services are acquired from Communities NSW, and the cost comprises:		
Salaries & wages	743,305	750,015
Superannuation entitlements	63,342	64,793
Annual leave & long service leave	6,544	4,713
Payroll Tax	8,671	10,379
Workers Compensation	23,990	17,780
TOTAL PERSONNEL SERVICES EXPENSES	845,852	847,680
(b) Depreciation expense:		
Buildings	342,375	154,079
Road and other infrastructure	172,415	84,541
Plant and equipment	42,280	21,862
Motor vehicle	7,831	7,831
Furniture and fittings	822	831
TOTAL DEPRECIATION EXPENSE	565,723	269,144
(c) Other expenses:		
Insurance	66,578	41,839
Audit remuneration	18,450	17,400
Legal and accounting	14,772	29,764
Motor vehicle expenses and travel	11,030	7,821
Office running costs	250,899	248,770
	361,729	345,594
<i>Promotions</i>		
Events	385,119	366,337
	385,119	366,337
<i>Maintenance</i>		
Parklands	845,251	816,356
Buildings	122,849	171,726
	968,100	988,082
TOTAL OTHER EXPENSES	1,714,948	1,700,013

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

3	REVENUE FROM CONTINUING OPERATIONS	2011	2010
		\$	\$
(a) User charges:			
	Leases	194,887	149,466
	Casual hire and events	94,707	77,592
		289,594	227,058
(b) Other revenue:			
	Interest revenue from financial assets not at fair value through profit or loss	164,874	26,852
	Interest revenue from TCorp Hour Glass Investment facilities designated at fair value through profit or loss	205,637	141,282
	Finance lease income	399,217	398,734
7	Parking related income	546,932	543,121
	Sundry income	140,032	11,202
	Expense recovery	41,500	9,210
	Insurance recovery	35,823	12,431
		1,534,015	1,142,832
(c) NSW Government grants:			
	Recurrent	1,315,000	1,425,000
	Capital	878,000	1,040,000
	Premier's Funding	5,000,000	2,000,000
	Other	3,557	187,877
		7,196,557	4,652,877
TOTAL REVENUE		9,020,166	6,022,767

4 RECEIVABLES

Current			
	Trade receivables	33,830	474,433
	Goods and services tax recoverable	80,781	144,431
	Lease Receivables	399,734	399,217
	Other	9,486	1,895
		523,831	1,019,976
Non Current			
	Lease Receivables	5,175,192	5,168,493
		5,175,192	5,168,493

Leasing Arrangements

The Trust entered into finance lease arrangements for a portion of the Trust's land.

The term of the finance lease entered into is 50 years with a 49 year option.

For the entire lease term, the interest rate inherent in the lease is increased annually by CPI to market value and every 5 years to market value.

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

5 NON CURRENT ASSETS - PROPERTY, PLANT AND EQUIPMENT

Reconciliation of carrying amounts at the beginning and end of the period

	Land	Buildings	Roads and Other Infrastructure	Plant and Equipment	Capital Work in Progress	Total
	\$	\$	\$	\$	\$	\$
Gross carrying amount						
Balance at 1 July 2009	3,209,375	7,532,640	3,211,603	286,501	498,846	14,738,965
Additions	0	0	0	1,211	2,306,530	2,307,741
Transfers	0	298,656	1,265,599	104,879	(1,669,134)	0
Net revaluation increments less revaluation decrements	690,625	8,430,229	2,419,404	0	0	11,540,258
Balance at 30 June 2010	3,900,000	16,261,525	6,896,606	392,591	1,136,242	28,586,964
Additions	0	0	0	1,143	1,552,175	1,553,318
Transfers	0	1,756,260	0	(109)	(1,756,151)	0
Balance at 30 June 2011	3,900,000	18,017,785	6,896,606	393,625	932,266	30,140,282
Accumulated depreciation						
Balance as 1 July 2009	0	592,723	296,984	174,810	0	1,064,517
Depreciation Expense	0	154,079	84,541	30,524	0	269,144
Net revaluation increments less revaluation decrements	0	6,753,656	1,623,442	0	0	8,377,098
Balance at 1 July 2010	0	7,500,458	2,004,967	205,334	0	9,710,759
Depreciation Expense	0	342,375	172,415	50,933	0	565,723
Balance at 30 June 2011	0	7,842,833	2,177,382	256,267	0	10,276,482
Net book value						
As at 30 June 2010	3,900,000	8,761,067	4,891,639	187,257	1,136,242	18,876,205
As at 30 June 2011	3,900,000	10,174,952	4,719,224	137,358	932,266	19,863,800

Change in Accounting Policy

Refer to note 1.11 for an explanation of a change in accounting policy due to changes to AASB 117 regarding changes to the treatment of land under a finance lease, retrospectively adjusted as a 1 July 2009. The amounts disclosed in this note are after these adjustments.

6 PAYABLES	2011 \$	2010 \$
<i>Current</i>		
Trade creditors	722,235	1,388,077
Personnel Services payable	175,206	184,767
Bonds	26,337	12,080
Other payables	169,618	283,075
	1,093,396	1,867,999
<i>Non Current</i>		
Personnel Services payable	44,576	37,543
	44,576	37,543
7 OTHER LIABILITIES		
Income in advance	8,178	0
	8,178	0

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

8 AUDITORS REMUNERATION	2011	2010
	\$	\$
Audit Office of NSW – External Audit	18,450	17,400
	18,450	17,400

The auditors received no other benefits.

9 RELATED PARTIES

The related parties are the members of the Parramatta Park Trust.

The following members were reappointed on 4 October 2010: Tom Uren (Chair), Penelope Pike, Elaine Evans, John Landau, Alan Overton and Jackie Puckeridge. Tom O’Hanlon was appointed on 6 December 2010.

No loans or advances were provided to the chair or members of Parramatta Park Trust. Amounts totalling \$22,826 (2010 - \$5,287) have been paid to members of the Trust as sitting fees.

10 CONTINGENT ASSETS AND LIABILITIES

The Trust does not have any contingent assets or contingent liabilities.

11 NOTE TO STATEMENT OF CASH FLOWS

(a) Reconciliation of cash and cash equivalents		
Cash at bank	75,020	1,297,555
Cash on deposit	8,229,537	2,370,900
Cash on hand	300	300
	8,304,857	3,668,755
(b) Reconciliation of cash flows from operating activities		
Surplus for the year	5,893,643	3,205,930
Depreciation	565,723	269,144
Changes in assets and liabilities		
Increase / (decrease) in trade payables	(767,570)	1,071,847
Increase / (decrease) in other liabilities	8,178	(24,407)
(Increase) / decrease in trade and other receivables	489,446	(119,373)
NET CASH FLOWS FROM OPERATING ACTIVITIES	6,189,420	4,403,141

12 COMMITMENTS FOR EXPENDITURE

<i>Operating Commitment</i>		
Not later than 1 year	24,869	0
Later than 1 year and not later than five years	0	0
TOTAL COMMITMENTS GST INCLUSIVE	24,869	0
GST 2011 \$2,261; GST 2010 \$0		

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

13 FINANCIAL INSTRUMENTS

The Trust's principal financial instruments are outlined below. These financial instruments arise directly from the Trust's operations or are required to finance the Trust's operations. The Trust does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes.

The Trust's main risks arising from financial instruments are outlined below, together with the Trust's objectives, policies and processes for measuring and managing risk.

The members of Parramatta Park Trust have overall responsibility for the establishment and oversight of risk management. Procedures are in place to monitor these risks.

(a) Financial Instrument Categories

Financial Assets	Note	Category	Carrying Amount 2011	Carrying Amount 2010
Class:				
Cash and cash equivalent	11	NA	8,304,857	3,668,755
Receivables ¹	4	Loans & Receivables (at amortised cost)	5,618,242	6,044,038
Financial Liabilities				
Financial Liabilities	Note	Category	Carrying Amount 2011	Carrying Amount 2010
Class:				
Payables ²	6	Financial liabilities measured at amortised cost	1,137,972	1,905,542

Notes

¹ Excludes statutory receivables and prepayments (ie not within scope of AASB 7).

² Excludes statutory payables and unearned revenue (ie not within scope of AASB 7).

(b) Credit Risk

Credit risk arises when there is the possibility of the Trust's debtors defaulting on their contractual obligations, resulting in a financial loss to the Trust. The maximum exposure to credit risk is generally represented by the carrying amount of the financial assets (net of any allowance for impairment). No collateral is held by the Trust. The Trust has not granted any financial guarantees.

Cash on Hand and Cash Equivalents

Cash comprises cash on hand and bank balances with the Commonwealth Banking Corporation. Interest is earned on daily bank balances at a monthly variable rate. Cash equivalents comprise deposits in the NSW Treasury Corporation (TCorp) Hour Glass Cash Facility which is referred in section (d) below.

Accounts Receivable - Trade Debtors

All trade debtors are recognised as amounts receivable at balance date. Collectability of trade debtors is reviewed on an ongoing basis. Procedures as established in the Treasurer's Directions are followed to recover outstanding amounts, including letters of demand. Debts which are known to be uncollectible are written off. An allowance for impairment is raised when there is objective evidence that the entity will not be able to collect all amounts due. This evidence includes past experience, and current and expected changes in economic conditions and debtor credit ratings. Trade debtors primarily relate to booking fees. Credit risk is managed by a policy of not confirming a booking until the booking fee has been paid in full. No interest is earned on trade debtors.

The Trust is not materially exposed to concentrations of credit risk to a single trade debtor or group of debtors.

At 30 June 2011 the ageing analysis of trade receivables is as follows:

	Total \$000's	0 – 30 Days \$000's	31 – 60 Days \$000's	61 – 90 Days \$000's	90 + Days \$000's
2011					
Impaired	0	0	0	0	0
Not Impaired	57,7 100 %	57,4 99.5 %	0.2 0.3 %	0 0.0 %	0.1 0.2 %
2010					
Impaired	0	0	0	0	0
Not Impaired	474.4 100 %	10.6 2.2 %	448.6 94.6 %	10.5 2.2 %	4.7 1.0 %

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

(c) Liquidity Risk

Liquidity risk is the risk that the Trust will be unable to meet its payment obligations when they fall due. The Trust continuously manages liquidity risk by maintaining adequate cash reserves and monitoring cash flows.

The table below summarises the maturity profile of the Trust's financial liabilities:

Contractual Maturities of Financial Liabilities	Less than 12 months	More than 12 months	Total Contractual Cash Flows
2011 Payables	1,093,396	44,576	1,137,972
2010 Payables	1,867,999	37,543	1,905,542

(d) Market Risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in market prices. The Trust's exposure to market risk is primarily through price risks associated with the movement in the unit price of the TCorp Hour Glass Investment facilities. The Trust has no exposure to foreign currency risk and does not enter into commodity contracts.

The effect on profit and equity due to a reasonable possibility of change in risk variable is outlined in the information below, for interest rate risk and other price risk. A reasonable possibility of change in risk variable has been determined after taking into account the economic environment in which the Trust operates and the time frame for the assessment (ie until the end of the next annual reporting period). The sensitivity analysis is based on risk exposures in existence at the balance date. The analysis is performed on the same basis for 2010. The analysis assumes that all other variables remain constant.

(e) Interest Rate Risk

The Trust's exposure to interest rate risks is set out below:

	Carrying Amount	- 1 % Profit	- 1 % Equity	1 % Profit	1 % Equity
2011					
<i>Financial assets</i>					
Cash and cash equivalents	8,304,857	(83,049)	(83,049)	83,049	83,049
Receivables	5,699,023				
<i>Financial Liabilities</i>					
Payables	1,137,972				
2010					
<i>Financial assets</i>					
Cash and cash equivalents	3,668,755	(36,685)	(36,685)	36,685	36,685
Receivables	6,188,469				
<i>Financial Liabilities</i>					
Payables	1,905,542				

(f) Other Price Risk – TCorp Hour Glass Facilities

Exposure to 'other price risk' primarily arises through the investment in the TCorp Hour Glass Investment facilities, which are held for strategic rather than trading purposes. The Trust has no direct equity investments. The Trust holds units in the following Hour Glass Investment trusts:

Facility	Investment Sectors	Investment Horizon	2011 \$	2010 \$
Cash Facility	Cash, money market instruments	Up to 2 years	1,320,023	43,635
Strategic Cash Facility	Cash, money market and other interest rate instruments	1.5 to 3 years	6,909,514	2,327,265

Parramatta Park Trust

NOTES TO THE FINANCIAL STATEMENTS

The unit price of each facility is equal to the total fair value of net assets held by the facility divided by the total number of units on issue for that facility. Unit prices are calculated and published daily.

TCorp as trustee for each of the above facilities is required to act in the best interest of the unit holders and to administer the trusts in accordance with the trust deeds. As trustees, TCorp has appointed external managers to manage the performance and risks of each facility in accordance with a mandate agreed by the parties. However, TCorp acts as manager for part of the Cash Facility. A significant portion of the administration of the facilities is outsourced to an external custodian.

Investment in the Hour Glass facilities limits the Trust's exposure to risk as it allows diversification across a pool of funds with different investment horizons and a mix of investments.

TCorp provides sensitivity analysis information for each of the facilities, using historically based volatility information. The TCorp Hour Glass Investment facilities are designated at fair value through profit or loss and therefore any change in unit price impacts directly on profit (rather than equity).

Facility	Change in Unit Price	Impact on Profit / Loss	Impact on Profit / Loss
		2011	2010
		\$	\$
Cash Facility	+ / - 1% (2010:-/ - 1%)	13,200	436
Strategic Cash Facility	+ / - 1% (2010+/- 2%)	69,095	23,273

(g) Fair Value Recognised in the Statement of Financial Position

The Trust uses the following hierarchy for disclosing the fair value of financial instruments by valuation technique:

Level 1 - Derived from quoted prices in active markets for identical assets / liabilities.

Level 2 - Derived from inputs other than quoted prices that are observable directly or indirectly.

Level 3 - Derived from valuation techniques that include inputs for the asset / liability not based on observable market data (unobservable inputs)

	Level 1	Level 2	Level 3	Total
	\$	\$	\$	\$
2011				
<i>Financial assets at fair value</i>				
TCorp Hour Glass Investment. Facility	8,229,537	0	0	8,229,537
2010				
<i>Financial assets at fair value</i>				
TCorp Hour Glass Investment. Facility	2,370,900	0	0	2,370,900

The table above only includes financial assets, as no financial liabilities were measured at fair value in the statement of financial position.

There were no transfers between Levels 1 and 2 during the period ended 30 June 2011 or 30 June 2010.

14 OPERATING LEASE REVENUE

The Trust has entered into a number of agreements whereby land and buildings owned by the Trust are leased or licensed to third parties for the purpose of operating various commercial enterprises. The terms of these agreements range up to 5 years.

	2011	2010
	\$	\$
<i>Future minimum lease receivables</i>		
Not later than 1 year	40,128	38,940
Later than 1 year and not later than 5 years	83,886	124,014
TOTAL FUTURE MINIMUM LEASE PAYMENTS (GST INCLUSIVE)	124,014	162,954

15 SEGMENT REPORTING

The Trust operates predominantly in one business and geographical segment being the management of Parramatta Park, Parramatta NSW.

16 EVENTS AFTER THE REPORTING PERIOD

There has not arisen in the interval between the end of the financial year and the date of this report, an item, transaction or event, of a material or unusual nature likely, in the opinion of the members of the Trust, to affect significantly the operations of the Trust or the state of affairs of the Trust in future financial years.

END OF AUDITED FINANCIAL STATEMENTS

GOVERNMENT INFORMATION

APPENDIX 1 - INTERNAL AUDIT AND RISK MANAGEMENT STATEMENT FOR THE 2010/11 FINANCIAL YEAR FOR THE PARRAMATTA PARK TRUST

I, Christopher Levins, Director, Parramatta Park Trust, am of the opinion that Communities NSW has an internal audit and risk management processes in place that are, in all material respects, compliant with the core requirements set out in Treasury Circular NSW TC 09/08 Internal Audit and Risk Management Policy.

I, Christopher Levins, Director, Parramatta Park Trust, am of the opinion that the Audit and Risk Committee for Communities NSW is constituted and operates in accordance with the independence and governance requirements of Treasury Circular NSW TC 09-08. The Chair and Members of the Audit and Risk Committee are:

- Gerry Brus
Independent Chair (29 April 2009 to 29 November 2013)
- David Roden
Independent Member (15 June 2009 to 29 April 2011)
- Janett Milligan
Non-independent Member (29 April 2009 to 29 April 2011)

These processes provide a level of assurance that enables the senior management of Communities NSW to understand, manage and satisfactorily control risk exposures.



Christopher Levins
Director

APPENDIX 2 - GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009 No. 52

On 1 July 2010, the Freedom of Information Act 1989 (FOI) was repealed and replaced by the Government Information (Public Access) Act 2009 (GIPA Act).

The GIPA Act is based on a presumption in favour of disclosing government information unless there is an overriding public interest against disclosure, for example, someone's personal details. This new legislation is designed to:

- promote open discussion of public affairs
- enhance Government accountability
- contribute to positive and informed debate on issues of public importance
- inform the public about the operations of agencies and in particular, or their policies and practices for dealing with members of the public
- ensure effective oversight of the expenditure of public funds

This new legislation encourages the proactive release of government information on agency websites. There are now four ways members of the public can access government information. They are:

- 1 *Mandatory Disclosure*
Agencies must publish certain information on their websites. For example, policies, guidelines, annual reports. Please see our pages under the Park Management tab for this information.
- 2 *Proactive Release*
Agencies are encouraged to release as much government information as possible on their website

- 3 *Informal Release*
Agencies are encouraged to release information on request without requiring a formal application unless it isn't in the public interest
- 4 *Formal Access Application*
In some cases, a formal application and \$30 fee may be required.

REQUESTING INFORMATION

The first avenue of access to the information you wish to see is to consult the Parramatta Park Trust website www.ppt.nsw.gov.au. If you cannot find the information that you seek on this website you can request information from the Trust directly by contacting:

Right to Information Officer
Parramatta Park Trust
PO Box 232
Parramatta NSW 2124
Tel: 02 9995 0594
Email: info@ppt.nsw.gov.au

CONTRACTS

The GIPA Act requires government agencies to record and publish certain information about some contracts with private sector bodies. The Parramatta Park Trust has reviewed the contracts and placed relevant disclosure on our website.

AUTHORISED PROACTIVE REVIEW AND RELEASE OF INFORMATION

During the year The Trust reviewed information under s7(3) of the GIPA Act and disclosed a suite seven documents relating to park management plans and policy and a major submission on the local government visitor strategy. The Trust published a Publication Guide as required by the GIPA Act.

ACCESS APPLICATIONS RECEIVED

The Trust did not receive any access applications during the year and consequently did not refuse any applications.

RELEVANT LEGISLATION

Parramatta Park Trust operates within the Parramatta Park Trust Act 2001 No. 17 and the Parramatta Park Regulation 2007.

The Minister for the Environment is responsible for a number of Acts with respect to Parramatta Park:

- *Parramatta Park Trust Act 2001 No. 17*
- *Parramatta Park (Old Government House) Act 1967 No. 33*
- *Crown Lands Act 1989 No. 6 - so far it relates to the Crown Reserve known as Parramatta Park*

LEGISLATION CHANGES DURING THE YEAR

During the reporting period the *Public Sector Employment and Management (Departments) Order 2011* commenced on 4 April 2011. This order transferred staff at Parramatta Park from Communities NSW to the Department of Premier and Cabinet as part of a cluster group established under the Office of Environment and Heritage as a separate office within the Department of Premier and Cabinet. The Allocation of the Administration of Acts transferred the *Parramatta Park Trust Act 2001* and the *Crown Lands Act 1989 No. 6* (so far it relates to the Crown Reserve known as Parramatta Park) from the Minister for Sport & Recreation to the Minister for the Environment.

PUBLICATIONS

- Parramatta Park Trust Annual Report
- Parramatta Park Visitor Guide
- Shaping the Domain: The Macquarie Legacy at Parramatta Park
- Parramatta Park Events (quarterly brochure)
- Colonial Rose Hill self-guided walking tour
- Parramatta Park Monuments and Sites self-guided walking tour
- The Dairy Precinct
- The Governor's Dairy Parramatta Park: Its History and Important Events
- Parramatta Observatory: The Story of Brisbane, Rümker and Dunlop
- The Green Guide to Parramatta Park
- Rumsey Rose Garden (information leaflet)

MANAGEMENT PLANS

- Parramatta Park Landscape Master Plan
- Parramatta Park Conservation & Management Plan
- Old Government House & Domain Management Plan
- Parramatta River Grey-headed Flying-fox Management Plan

PRESENTATIONS AND PAPERS BY TRUST STAFF

Verena Mauldon, Curator Cultural Heritage:

"Shaping the Domain: The Macquarie Legacy at Parramatta Park"; a paper presented to the NSW National Trust as part of their 2010 Parramatta lecture series on life in the colony during the Macquarie years

Nicola Dixon, Ranger (Park Services):

"An assessment of seven soft-technology erosion control techniques"; a paper presented to the 13th International Riversymposium, 11-14 October 2010 in Perth, Western Australia.

APPENDIX 3 – STATEMENT OF RESPONSIBILITY – CREDIT CARD USE

Parramatta Park Trust does not issue credit cards for use on behalf of the Trust.

APPENDIX 4 - LEASES AND LICENCES

The following leases and licences and other agreements were in force on trust lands as at 30 June 2011:

LEASES

Parramatta Golf Club Limited – Parramatta Golf Course
Parramatta Leagues Club – Leagues Club Car Park
Parramatta City Council – Parramatta Memorial Swimming Centre
Stelvio Pty Ltd – Macquarie Street Gatehouse

LICENCES

N. Taouk – Parramatta Park Café & Event Centre
Parramatta City Council – fish ladder interpretation signage

EASEMENT FOR STORMWATER ACCESS

Holroyd Council – golf course area

APPENDIX 5 – LIST OF STAFF

The Department of Premier and Cabinet provides personnel services to Parramatta Park Trust.

Staff as at 30 June 2011:

<i>Susan Clunie,</i>	A/Visitor Services Coordinator
<i>Nicola Dixon,</i>	Ranger (Park Services)
<i>Stefanie Kendall,</i>	Recreational Liaison Officer (p/t)
<i>Christopher Levins,</i>	Director
<i>Verena Mauldon,</i>	Curator Cultural Heritage (p/t)
<i>Jacob Messer,</i>	Field Services Coordinator
<i>Chris Mikhael,</i>	Ranger (Field Services)
<i>Pino Todarello,</i>	A/Senior Ranger
<i>Anna Vukojevic,</i>	Administration Assistant
<i>Michael Welsby,</i>	Field Assistant

APPENDIX 6 – RISK MANAGEMENT AND OCCUPATIONAL HEALTH & SAFETY (OHS)

The Trust has insurance coverage with the NSW Treasury Managed Fund for workers compensation, public liability, motor vehicle, property and miscellaneous insurance.

The Trust has a suite of Occupational Health & Safety (OHS) and Injury Management policies to provide a comprehensive OHS policy framework.

During the 2010/11 Financial Year, there were nil Workers Compensation claims (four claims in 2009/10).

All staff received manual handling training and workplace ergonomic assessment. Field staff completed training in emergency procedures, sharps handling and First Aid. Broad brimmed hats, 30+SPF sunscreen, safety vests and other Personal Protection Equipment items are made available to staff for protection when undertaking their duties. Toolbox meetings review SWMS and OHS issues.

An Employee Assistance Program is offered to all staff members providing access to confidential counselling services on a 24-hour/7-day basis.

The Trust obtains indemnity from public risk for all third party event hire. An Emergency Plan has been prepared to take effect in the event of a major incident in the park. Emergency and Risk Management Plans are mandatory for major events and activities, including activities organised by third parties. Major events are subject to a post-event review and de-brief with staff and organisers.

INJURY MANAGEMENT

Two minor workplace incidents were received with no loss of time recorded.

There were no WorkCover NSW prosecutions involving Parramatta Park Trust during the financial year.

APPENDIX 7 – OVERSEAS VISITS

No overseas visits were undertaken by members of the Trust or staff attached to Parramatta Park Trust in the reporting period.

APPENDIX 8 – CONSULTANTS

Consultants engaged by or on behalf of the Trust in the reporting year:

For engagements costing over \$50,000: Nil

APPENDIX 9 – EXTERNAL COMMITTEE MEMBERSHIP

Christopher Levins, Director

- Chair, Sydney Parks Group
- NSW Representative, Australian Convict Sites Steering Committee convened by the Australian Government
- Community Safety Precinct Committee convened by Parramatta Police LAC

Verena Mauldon, Curator Cultural Heritage

- Parramatta City Council Tourism Reference Group convened by Parramatta City Council
- Parramatta Stories Heritage Site Managers Group convened by Parramatta City Council

Jacob Messer, Field Services Coordinator

- Parramatta River Catchment Group convened by Sydney Metropolitan Catchment Management Authority
- Biodiversity and Corridors sub-committee of the Parramatta Catchment Management Group
- RBGT Flying-fox Camp Relocation Steering Committee convened by Royal Botanic Gardens Trust

Sue Clunie, A/Visitor Services Coordinator

- Joint Services Plan Committee (Western Sydney) convened by Communities NSW
- Parramatta City Council Tourism Reference Group convened by Parramatta City Council
- Parramatta Stories Heritage Site Managers Group convened by Parramatta City Council

APPENDIX 10 – EQUAL EMPLOYMENT OPPORTUNITY (EEO)

EEO Group	Benchmark / Target	Trends in the Representation of EEO Groups		
		Percentage of Total Staff		
		2009	2010	2011
Women	50.0%	0.0%	45.5%	50.0%
Aboriginal people and Torres Strait Islanders	2.6%	0.0%	0.0%	0.0%
People whose first language was not English	19.0%	0.0%	9.1%	10.0%
People with a disability	N/A	0.0%	9.1%	10.0%
People with a disability requiring work-related adjustment	1.5%	0.0%	9.1%	10.0%

EEO Group	Benchmark	Trends in the Distribution of EEO Groups		
		2009	2010	2011
Women	100	0	n/a	n/a
Aboriginal people and Torres Strait Islanders	100	0	0	0
People whose first language was not English	100	0	n/a	n/a
People with a disability	100	0	n/a	n/a
People with a disability requiring work-related adjustment	100	0	n/a	n/a

Note 1. A Distribution Index of 100 indicates that the centre of the distribution of the EEO group across salary levels is equivalent to that of other staff. Values less than 100 mean that the EEO group tends to be more concentrated at lower salary levels than is the case for other staff. The more pronounced this tendency is, the lower the index will be. In some cases the index may be more than 100, indicating that the EEO group is less concentrated at lower salary levels.

Note 2. The Distribution Index is not calculated where EEO group or non-EEO group numbers are less than 20.

The Trust is committed to the principles of Equal Employment Opportunity. Women are represented in the key operational areas of administration, visitor services and field services. On going workplace support has been provided to staff with disabilities in partnership with external disability support services.

APPENDIX 11 – PERFORMANCE OF EXECUTIVE OFFICERS

NUMBER OF EXECUTIVE OFFICERS

Number of executive officers with remuneration equal to or exceeding equivalent of SES Level 1 End of current reporting year	Number of executive officers with remuneration equal to or exceeding equivalent of SES Level 1 End of previous reporting year
1	1

NUMBER OF CES / SES POSITIONS

Level	Total CES / SES End of current reporting year	Total CES / SES End of previous reporting year
1	1	1
Total	1	1

* CEO positions listed under s 11A of the Statutory and Other Offices Remuneration Act 1975.

Number of positions filled by women in the current year: 0. Previous year: 0.

APPENDIX 12 – FEES AND CHARGES

The Trust charges fees for casual hire of designated park lands for community or corporate use, including events. Parking fees are charged at the Trust's two public car parks. A review of charges is undertaken periodically as part of the Trust's business planning. A schedule of fees and charges is published on the Trust's website.

APPENDIX 13 – MULTICULTURAL POLICIES AND SERVICES PLAN STATEMENT

As a small statutory body, Parramatta Park Trust is required to report on a triennial basis. The Trust has identified community involvement and integration and equity of access as the core policy outcomes.

COMMUNITIES JOINT SERVICES PLANNING WESTERN SYDNEY CLUSTER GROUP

This group convened agencies that operate in Western Sydney under the former Communities NSW department to work together on cross agency projects. One of these projects is around social inclusion which proposes to provide a training package for groups holding community festivals and events in public parks. The Trust was member of a committee of the Communities Western Sydney Cluster Group that identified the need for and initiated a funding request to research and develop an education kit on community event management skills for Culturally and Linguistically Diverse Communities (C.A.L.D.) groups. The rationale is to facilitate retention of traditional festivities in the context of integration into the wider Australian society. Research had shown that members of CALD communities wish to share cultural festivities and events as a means of retaining and expressing their cultural identity. Members of the committee identified that a lack knowledge of event management on NSW Government lands was a barrier to this. The project was funded and has proceeded to consultation and survey phases. The final kit will be completed in 2012.

Another initiative was a Youth Week music festival held in various locations in Western Sydney. Mobile "Wheelie Bin Beat Box" sound systems installed in the type of Wheelie Bins that are normally used for rubbish were made available to young people to book a time slot and produce and present their own music in a range of Communities NSW and Council venues, including Parramatta Park.

AUSTRALIA DAY

Every year tens of thousands of people gather to celebrate Australia Day in Parramatta Park. This year Parramatta Park Trust and the National Trust interviewed visitors and asked for their views and thoughts on Australia Day and the history of Old Government House and its domain, Parramatta Park. Members of the public were invited to provide an Australia Day message which was recorded and edited by Parramatta's Information & Cultural Exchange (I.C.E) as a series of short films which were then loaded on to the Park Trust's web site via YouTube. Participants from many backgrounds were asked to reflect on what Australia Day means to them and the value of conserving our heritage.

PARTNERSHIPS

The Trust project managed a NSW Community Building Partnership Program grant to upgrade two concrete cricket wickets to synthetic wickets in partnership with the New Australian Sports Association to facilitate and encourage integration through participation in cricket competitions. They ran a winter cricket competition on the all weather synthetic wickets among teams representing their original home regions from the Indian sub-continent and Africa.

EVENTS

The Trust encourages community access and was host for a number of community festivals and events during the reporting period. The Trust facilitated venue use and hire for events from ethnically diverse communities. Parramatta Park Trust was able to assist CALD groups to stage festivals by charging a community rates even when admission fees were charged by the organisers to recover costs and, by assisting with event management especially compliance with Occupational Health and Safety and traffic and parking management.

APPENDIX 14 – CUSTOMER RESPONSE

Customer feedback and comments are recorded and a response is prepared by the relevant operational staff member. If required, the response is reviewed by the Director. We aim to respond to written comments within 10 working days.

Number of written comments received by classification for the year in review:

Service related	0
Facilities	0
Event related	7
Parking related	5
Park amenity and maintenance	12
Fees & Charges	0
Miscellaneous	15
TOTAL	39

Three enquiries were received concerning clarification of park regulations, access and policy. The trust responded to requests for volunteering and for memorial plantings. Feedback was received on information and functionality of our website which resulted in a review and improvements.

Some events received minor complaints about facilities and cleansing. An issue of noise generated from licensed Personal Trainers raised by a local resident resulted in a review and a change in the location used, which resolved the issue.

All feedback and complaints received a response from Trust management.

APPENDIX 15 – OTHER LEGISLATIVE PERIODIC REPORTING

SIGNIFICANT JUDICIAL DECISIONS

There were no significant judicial decisions in the reporting period.

CONTROLLED ENTITIES

The Trust does not control entities under Section 45A (1A) of the Public Finance and Audit Act 1983.

GRANTS TO NON-GOVERNMENT ORGANISATIONS

There were no grants to non-government organisations in the reporting period.

RESEARCH AND DEVELOPMENT

No research and development projects were undertaken during the reporting period.

APPENDIX 16 – FORM OF ANNUAL REPORT

Size: ISO A4, printed on recycled paper.
Number of copies printed: 200
Production Cost: \$2,937.00
An electronic copy of this report is available on the Trust's website www.ppt.nsw.gov.au

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Photo: David Liddle



Photo: Matthew Aberline



Photo: Ray Wood

Parramatta Park Trust

Office hours 9am–4.30pm, Monday to Friday

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Parramatta Park is open every day. Vehicular access to Parramatta Park is permitted between 6am and 6pm (8pm during daylight savings).



Photo: David Liddle

