



PARRAMATTA
PARK TRUST

PARRAMATTA PARK TRUST
ANNUAL REPORT
2009-2010



PARRAMATTA PARK

- is an historic landscape and a vital public park for community recreation, leisure and education.
- has a rich Indigenous heritage which is celebrated and protected.
- is a place for sport, fun and learning about our history.

Parramatta Park is one of the eleven sites forming the Australian Convict Sites World Heritage property.

Old Government House and the Dairy Cottage are located in Parramatta Park and are two of the oldest buildings in Australia.

Parramatta Park was created in 1858 from the Governor's Domain and management as a public park has been continuous ever since.

Our Vision

Parramatta Park will be:

- Recognised, valued and embraced as the major cultural and historical landscape in Australia,
- Integrated with the surrounding environment and the community
- Valued for providing recreational and sporting facilities that are in harmony with its heritage values.

Our Mission

To conserve Parramatta Park as a vital resource to be experienced and appreciated by the Australian community.

Our Goals

- Conserve and promote the heritage values of Parramatta Park
- Maintain and strengthen the integrity of Parramatta Park
- Provide equity of access and use and a diversity of recreational experiences
- Achieve a sustainable and well managed organisation that delivers resources through partnerships with government, business and community stakeholders

To Achieve Our Goals The Trust Will:

- Develop expertise in cultural and natural heritage management
- Strive for excellence in park management, service and conservation
- Build strategic partnerships with the community and work collaboratively
- Enhance and improve the visitor experience



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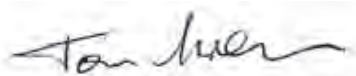
The Hon Kevin Greene MP
Minister for Gaming and Racing
Minister for Sport and Recreation
Minister for Major Events
Governor Macquarie Tower
1 Farrer Place
SYDNEY NSW 2000

Dear Minister

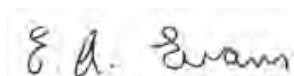
It is our pleasure to submit to you, for presentation to the Parliament of New South Wales, the Annual Report of the Parramatta Park Trust, for the year ended 30 June 2010.

The Annual Report has, in our opinion, been prepared in accordance with the *Annual Reports (Statutory Bodies) Act 1984* and the *Public Finance and Audit Act 1983* and the regulations under those Acts.

Yours sincerely



Tom Uren
Chair



Elaine Evans
Member

27 October 2010

REPORT FROM THE CHAIR

This year New South Wales has been celebrating the Bicentenary of the arrival of Governor Lachlan Macquarie as the fifth Governor of NSW in 1810 and Parramatta Park has been an active participant.

Parramatta Park is the pre-eminent Macquarie era landscape. Part of the Governor's Domain survives together with the Governor's House on a hill overlooking the banks of the Parramatta River with the City of Parramatta stretching out below along George Street, Australia's first example of town planning.

The park's landscape character is attributed to Governor and Mrs Macquarie who pursued a vision for the domain at Parramatta based on the aesthetics of the 18th century picturesque English Garden. The character of the present-day parklands is largely the result of this vision.

Governor Lachlan Macquarie and his wife Elizabeth designed a domain as a private estate complete with a larger and more accommodating house, serpentine carriageways, planted gardens and avenues of exotic trees to frame picturesque views to the river and beyond. A new stables and coach house were added, and elements such as a pigeon and hen house and ponds. Mrs Macquarie even had a tree house.

The Governor purchased emancipist George Salter's small farm and cottage and extended the domain to make a much larger estate. The Government Domain at Parramatta was intended to impress. Visiting dignitaries, officials and travellers were intrigued by the native plants and animals and left vivid written accounts and drawings.

This wonderful legacy remains a vivid resource for Australia today. Here at Parramatta Park, formed as a public park in 1858 from the Governor's Domain, one can experience first hand the vision of Macquarie. The open space, the plantings, the ponded river, Old Government House, even the roads, are all Macquarie's legacy. This landscape has been conserved through the stewardship of the Parramatta Park Trust since 1858.

Parramatta Park is an open space of great value, not just as a park, but as an archaeological and historic site and open space in which people of all ages and backgrounds can visit and spend time at leisure, play, sport, and learning or having fun.

Remarkably this big, green open space provides leisure and heritage opportunities for a rapidly growing City of Parramatta, for Western Sydney and for Australia.

We have experienced an exciting past 12 months.

Our highlight this year was the staging of the Sydney Festival A R Rahman Concert which contributed to a huge January with events such as the Parramatta Park Movie Marathon and the Parramatta Council's Australia Day community celebrations. In March, the Sydney Symphony returned for Sydney Symphony in Parramatta Park presented by Parramatta Park Trust. Between January and May 2010, events in Parramatta Park attracted 131,000 people.



With funding support of \$10.4m from the NSW Government we commenced a four-year park improvement program. In the 12 months under review we built new paths and amenities such as viewing decks and riverbank terraces and commenced the restoration of the 1880s Pitt Street palisade fence. By understanding the historic character and heritage values of the park, we are able to achieve practical public amenity that also interprets the historic structure in a meaningful way.

Over the next three years we will complete construction of new walking and cycle paths, conservation of gatehouses, restoration of sections of the riverbanks, new playgrounds and picnic facilities as well as improvements to The Crescent performance space so as to attract a wider range of events within its heritage setting.

As the year in review came to a close, we received advice that consideration of the Australian Convict Sites nomination for World Heritage Listing was imminent at a meeting of the UNESCO World Heritage Committee in Brazil in July 2010. Parramatta Park and Old Government House, under the joint name of "Old Government House and Domain", and ten convict sites from around Australia were nominated as the Australian Convict Sites proposed World Heritage property.

There was great joy upon receipt of the news that the nomination had been successful when it was conveyed early on Sunday morning of 1st August. Parramatta Park joins other Australian icons such as the Great Barrier Reef, Greater Blue Mountains and Kakadu National Park on the World Heritage List. We congratulate the work of the State and Commonwealth Governments and the expertise of the staff – including our own staff at Parramatta Park Trust - who worked over a period of many years to prepare the nomination and manage the exhaustive technical stages of assessment.

This great news and the support from Government via additional funding for Parramatta Park bodes well for the future of our Parramatta Park.

At the time of preparing this Annual Report, the Minister for Sport & Recreation confirmed appointment of six members to the Parramatta Park Trust. I am appreciative of the decision to appoint me as Chair of the Trust for a further term of two years and I thank the Minister for his confidence in me. We have much to achieve, including developing new opportunities for visitor and community experiences at Parramatta Park. This will involve close cooperation and collaboration with a range of partners such as the Parramatta Council, the National Trust and commercial partners with expertise to provide a range of tourist and leisure programs and experiences.

A bright future indeed, and one of which I am sure Lachlan Macquarie would have approved.

Tom Uren AO

Chair Parramatta Park Trust

DIRECTOR'S REPORT

In 2009 -10 Parramatta Park Trust achieved significant results across all operational areas and demonstrated the importance of Parramatta Park and its value to the community.

The Trust completed important capital projects, improved the amenity of the parklands and developed opportunities and strategic directions. We worked collaboratively with government, business and community partners to achieve important outcomes for diverse and inclusive interests and needs. Parramatta Park was maintained and presented in accordance with the objects of the Trust, meeting statutory obligations and social need. The results of the year in review against our service and operational areas are reported in this annual report and they demonstrate commitment to improving the amenity of the parklands and the provision of appropriate and sustainable services.

It was very pleasing to see the growing interest in staging events and activities in Parramatta Park. The Sydney Festival presented Indian musician A R Rahman in concert to an audience of 50,000 people. The concert was a major highlight of the festival and was broadcast to 48 countries. The Parramatta Park Movie Marathon staged on the eve of Australia Day by the NSW Government, featured four films including Baz Luhrman's Australia and the popular classic The Castle. It was a novel and creative introduction to the annual Australia Day community celebrations. The variety of events at Parramatta Park included the World Masters Games cross country, the inaugural Indo Australian Harmony Cricket Series and Sydney Symphony in Parramatta Park.

The parklands is a popular venue for charity walks and fundraising activities. The Juvenile Diabetes Research Foundation and Alzheimer's Australia held fund raising walks in Parramatta Park. This year's Alzheimer's Memory Walk was attended by around twice as many people as the 2009 event and raised roughly three times the funds. The Mother's Day Classic fun run/walk achieved over 5,000 participants, raising awareness and funds for breast cancer research.

The Hills Triathlon Club ran a four race Duathlon series over the winter months. The 2010 series was fully subscribed and led into the larger State and National events.

Our Macquarie Bicentenary 2010 program demonstrated that Parramatta Park will have enduring meaning and relevance to the present and future generations as a key place to narrate the Australian story.

The Trust manages Parramatta Park to provide recreational and sporting facilities and to conserve the long recognised heritage values of this historic landscape and public park. Our aim is to manage these values and uses in a manner harmonious with the heritage values, environment and community.

Parramatta Park is a very successful conservation story. Its history as a park has conserved the important heritage buildings and structures and archaeological sites associated with its former use as the Governor's Domain. Recognition of these values by the inclusion of 37 ha of Parramatta Park as one of eleven sites forming the Australian Convict Sites World Heritage property is the highest accolade and recognises that past stewardship was well founded and responsible.

During the year in review, Parramatta Park Trust has worked with our colleagues across Communities NSW to improve service delivery and results. The Trust has been reviewing corporate services



through a collaborative process involving kindred agencies brought together under a Sport, Recreation and Parklands cluster convened by Communities NSW.

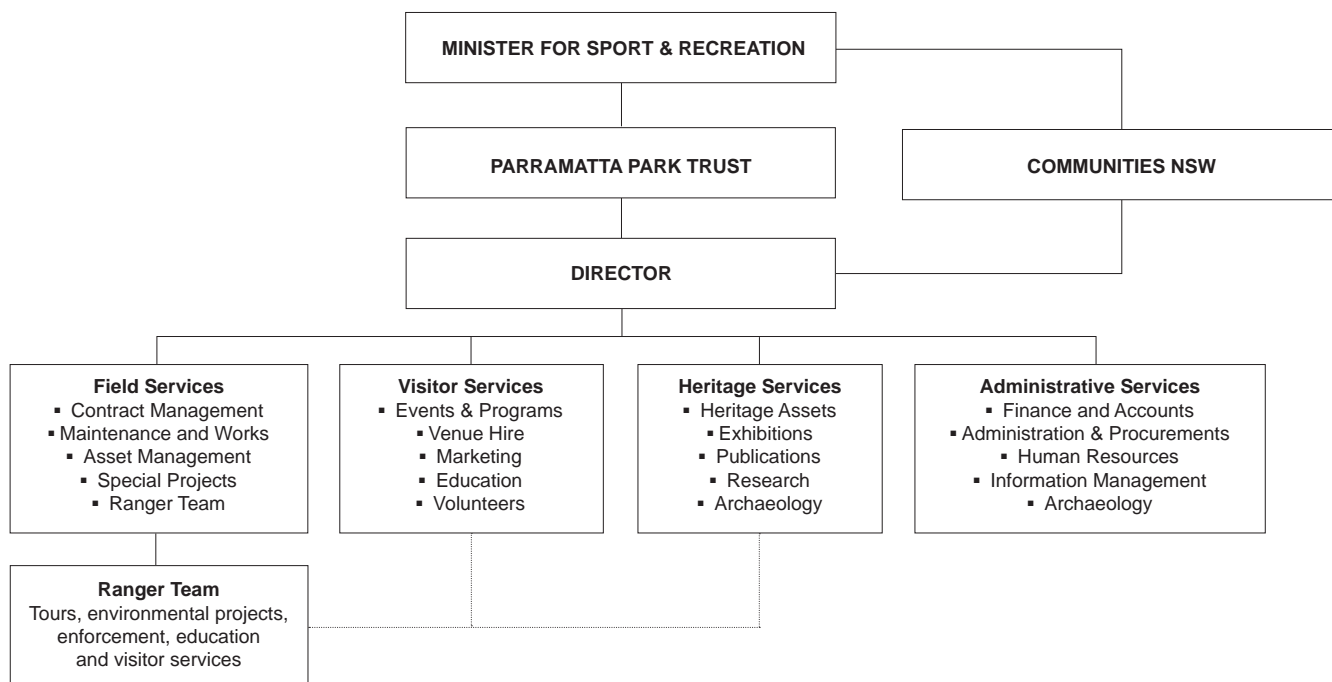
A major outcome in this year was the development of a Joint Services Plan for Communities NSW to guide strategic planning across cultural institutions, sport, recreation and entertainment venues, parklands and community development and regulatory agencies forming the Communities NSW division. Key projects have been identified and Parramatta Park Trust is closely involved in the delivery of projects to drive community engagement and participation in Western Sydney and to develop effective youth and volunteer programs.

Parramatta Park has many challenges ahead. Amongst these is the need to continue to tell our story. The story of the remarkable and vivid history of the place; the story of the conservation achievement and value; and the story of the important work of an independent statutory trust to protect the values and characteristics of the landscape and take carriage of the strategic direction for this important parklands estate.

Christopher Levins

Director

ORGANISATIONAL CHART 2009/2010



CORPORATE GOVERNANCE AND MANAGEMENT

The Parramatta Park Trust is a statutory body representing the Crown and consists of seven trustees appointed by the Minister for terms not exceeding four years. The Trust is subject to the control and direction of the Minister in the exercise of its functions. The Minister for Sport and Recreation has administrative responsibility for the *Parramatta Park Trust Act 2001*. The Trust exercises all the functions conferred by the *Act* including control and management of all Trust property. Members of the Trust oversee the management and strategic direction of the organisation and meet regularly with the Director Parramatta Park Trust and senior staff to consider policy and programs, results and outcomes, operational matters and strategic direction.

Objects and Functions of the Trust

The objects and functions of the Trust are set out in the Act. The objects are:

- (a) to maintain and improve the trust lands, and
- (b) to encourage the use and enjoyment of the trust lands by the public by promoting the recreational, historical, scientific, educational and cultural heritage value of those lands, and
- (c) to ensure the conservation of the natural and cultural heritage values of the trust lands and the protection of the environment within those lands, and
- (d) such other objects, consistent with the functions of the Trust in relation to the trust lands, as the Trust considers appropriate.

The major functions of the Trust in connection with trust lands are:

- The use of trust lands for recreational, historic, scientific, educational and cultural heritage purposes
- Provision of services and amenities
- Promotion and provision of educational and interpretative information and media
- Dissemination of information
- Maintenance of trust lands
- Control and management of trust lands

The Trust aims to conserve and enhance the cultural heritage of Parramatta Park, to raise awareness of its heritage values, to improve the visitor experience and to maintain open space for leisure, education, recreation and sporting activities. Parramatta Park makes a significant contribution to the lives of the local community and beyond.

Trustees



Mr Tom Uren AO | Chair of the Trust. First appointed 2001 and reappointed for four years in September 2005. On 4 October 2010 he was reappointed as Chair for two years. Tom Uren is a former senior Minister in the Whitlam and Hawke governments. He is an advocate for social and environmental issues including Sydney Harbour and public lands and is Patron of Defenders of Sydney Harbour Foreshores. In 1997 he was recognised as a National Living Treasure by the National Trust.



Ms Penelope Pike | First appointed 2001 and reappointed for four years in September 2005. On 4 October 2010 she was reappointed for one year. Penny holds a BA in History and Urban Geography and a Diploma in Town Planning. She is a Heritage Planner in private practice and is currently on the Historic Houses Trust of NSW and the Board of Trustees for Eryldene.



Mr John Landau | First appointed 2001 and reappointed for four years in September 2005. On 4 October 2010 he was reappointed for two years. John worked in setting up the NSW Office of State Revenue and for 10 years was a Deputy Commissioner of Taxation. He is a former CEO of the Royal Blind Society and past member of the Lord Howe Island and the Sydney Catchment Authority boards.



Ms Elaine Evans | First appointed 2001 and reappointed for four years in September 2005. On 4 October 2010 she was reappointed for one year. Elaine is a past community representative on boards of Parramatta hospitals and a former local councillor. She has extensive experience as a coordinator for community organisations including the Women’s Legal Resources Centre. She is a member of Parramatta Council’s Heritage Advisory Committee.



Mr Alan Overton AM OAM | First appointed 2001 and reappointed for four years in September 2005. On 4 October 2010 he was reappointed for one year. Alan has extensive involvement in community affairs and is currently a member of the Parramatta Stadium Trust, Deputy Chair of the NSW Scouts Association, Board Member of Westmead Medical Research Foundation and Deputy Chair of Ronald McDonald House Westmead. He is the former President of Parramatta Leagues Club Ltd.



Ms Jackie Puckeridge | First appointed 2002 and reappointed for four years in September 2005. On 4 October 2010 she was reappointed for two years. Jackie is an Aboriginal Co-Management Coordinator with the Aboriginal Co-Management Unit of the NSW Department of Environment, Climate Change and Water. She is a former business woman with over 30 years’ experience in Aboriginal training and employment.

Terms of trustees

The Trust consists of seven members appointed by the Minister. During the reporting period the terms of the all trustees expired on 2 September 2009. In 2010 the Chair Tom Uren and trustees John Landau and Jackie Puckeridge were appointed for a two year term commencing 4 October 2010. Trustees Elaine Evans, Penny Pike and Alan Overton were appointed for terms of one year commencing 4 October 2010.

Meeting Attendance

During the reporting period there were two formal meetings of the Trust and the number of meetings each Trustee attended is shown below:

Tom Uren	2 meetings.
Elaine Evans	2 meetings
Julia Finn	2 meetings
John Landau	2 meetings
Alan Overton	2 meetings
Penny Pike	2 meetings
Jackie Puckeridge	2 meetings

Finance Committee

The Finance and Audit Committee meets to review the Trust's financial performance and financial policy framework. During the reporting period committee members were: Mr John Landau (Chair), Ms Elaine Evans, Ms Penelope Pike, Christopher Levins (Director) and Tom Uren (Ex-Officio). The committee met on two (2) occasions during the reporting period.

Trust Management

The Director Parramatta Park Trust is responsible for the administration and management of the Trust's lands and is subject to the control and direction of the Trust. The Director also reports to the Director-General of Communities NSW for administrative purposes. Parramatta Park staff are employed by Communities NSW under the *Public Sector Employment and Management Act 2002 No. 43* (as amended by the *Public Sector Employment Legislation Amendment Act 2006*).

A small staff unit is located at Parramatta Park to manage the Trust's operations. Key functions of management include environmental services and conservation; procurement and contract management; heritage and visitor services; human resources, finance, ITC and administration services. Horticulture and facilities maintenance, including broad-acre mowing, native vegetation and tree management and security functions are provided under service delivery contracts.

The Trust is a non-budget dependent statutory body. Revenue to the Trust comes in part from a NSW Government grant via Communities NSW and from other sources generated through commercial activity such as property leases and licences, car parking and venue hire. The Trust has the capacity to fund programs and projects from retained revenue, grants and sponsorship. The Trust's expenditure covers administration and park operations, horticultural and facility maintenance, conservation works, education and public programs, park improvements and marketing services.

STRATEGIC MANAGEMENT AND PLANNING FRAMEWORK FOR PARRAMATTA PARK

The management of Parramatta Park is informed and guided by a suite of documents required under the *Parramatta Park Trust Act 2001* as well as statutory obligations arising from listing of the site on the State Heritage Register and the National Heritage List and to meet obligations relevant to the inscription of Parramatta Park and Old Government House on the World Heritage List.

The Trust is also obligated to prepare conservation plans or heritage action statements for specific structures or places. Currently, a range of documents have been prepared for The Dairy Cottage, May's Hill Gatehouse, George Street Gatehouse, the Parramatta River riverbanks, heritage carriageways, the Boer War Memorial and the Boundary Stone.

The Old Government House and Domain Management Plan is an overarching policy document to meet the requirements of the World Heritage Guidelines and the Australian Convict Sites – Strategic Management Framework. The plan is a statutory document endorsed in accordance with Part 5 of the *Parramatta Park Trust Act 2001*. This plan coordinates conservation between the separate managements for Parramatta Park and Old Government House.

The Parramatta Park Conservation Management Plan (CMP) provides policy for managing Parramatta Park and is a statutory document, endorsed by the Minister, and complies with Part 5 of the *Parramatta Park Trust Act 2001*. The Parramatta Park Landscape Master Plan and Archaeological Zoning Plan are companion volumes of the CMP.

The Heritage Asset Management Strategy and the Heritage and Conservation Register (s.170) were endorsed by the Heritage Council of NSW.

All these documents inform the Parramatta Park Capital Works Strategy which was endorsed by the Parramatta Park Trust. The Capital Works Strategy and site specific conservation plans and action statements in turn inform and guide the outcomes of the Total Asset Management Plan.

Parramatta Park Trust prepares a number of specific policies for aspects such as traffic management, event management, flora and fauna management, management of historic views, bush regeneration and others, which comply with the overarching management plans.

The Trust's corporate plan and annual business plans are developed within this policy context and framework, forming the basis for our reporting framework.

ESTATE MANAGEMENT

Parramatta Park Trust is wholly responsible for the management and conservation of historic Parramatta Park and the provision of visitor facilities and services. Core services include the provision of venues to the community for recreational, cultural and educational activities; horticultural, landscape and facility management; tree management and bush regeneration; and conservation of historic structures including gatehouses, the Dairy Cottage historic site, monuments, fences and archaeological sites. Three important sporting fields - Old King's Oval, Coleman Oval and May's Hill Oval – are maintained for sporting clubs, school sport and recreation, corporate sport and general training.

The Parramatta Memorial Swimming Centre, the Parramatta Golf Course and the Parramatta League's Club car park facilities are located on trust land and managed under lease. The Parramatta Café and Event Centre is managed under licence to provide an important amenity and service for visitors as well as providing a revenue source for the Trust.

The Trust also manages a number of assets to provide revenue streams and services. These include two gatehouses leased as commercial offices and two public car parks.



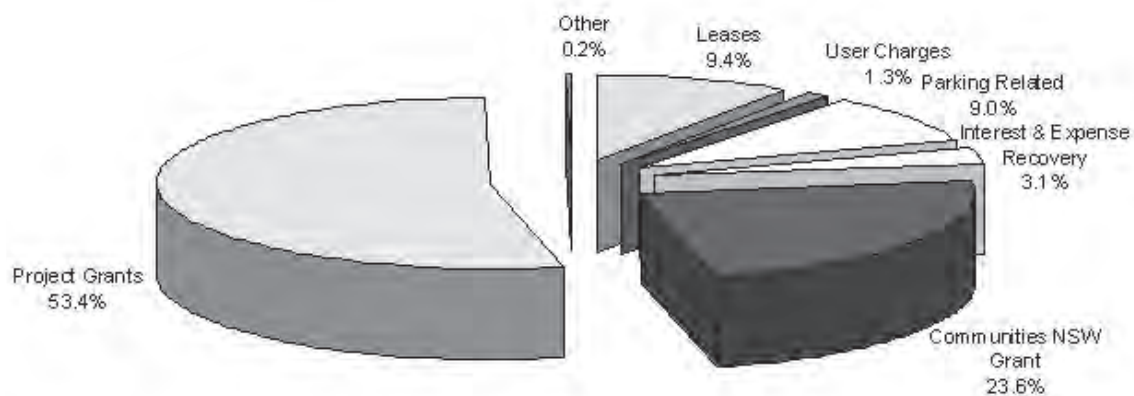
2009-2010 FINANCIAL PERFORMANCE

	2010 \$'000	2009 \$'000
Income *	6,040	2,814
Expenses	2,816	2,757
Operating Surplus	3,224	57
Net assets (at 30 June)	26,689	19,293

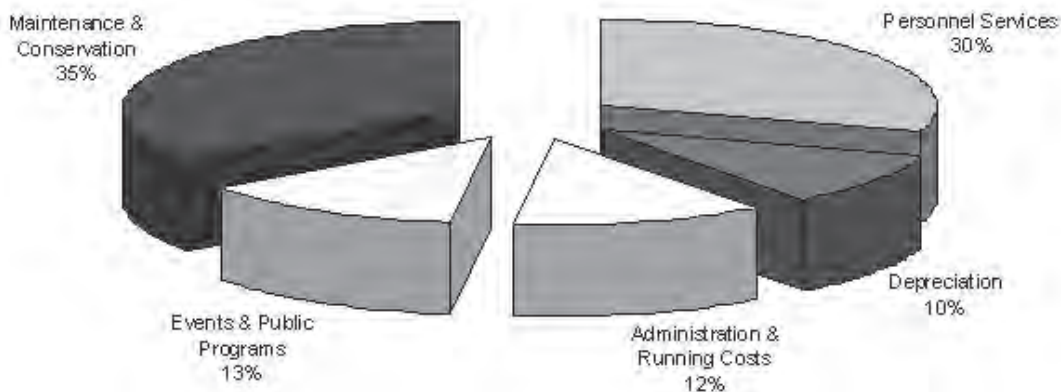
*Trust generated income of \$1,575,440 and NSW Government Recurrent Grants of \$1,425,000 and NSW Government Capital Grants of \$3,040,000.

Total Capital expenditure was \$2,307,741 funded from project specific grants and Trust revenue.

REVENUE



OPERATING EXPENSES



KEY SERVICE AND PERFORMANCE RESULTS

Events, Education and Visitor Services

Parramatta Park Trust provides venues for sporting, social and major events. Highlights of the year in review include:

- Major events staged including the A.R. Rahman Concert Sydney Festival event, Australia Day 2010, Parramatta Park Movie Marathon, the Mother's Day Classic, World Masters Games and Luminary (part of ParraMac).
- Colonial Kids Down at the Dairy, Stargazing and Sydney Symphony in Parramatta Park presented by Parramatta Park Trust.
- The inaugural Heritage Rose Festival was held in the Rumsey Rose Garden.
- We scoped, initiated and completed stage 1 of a Parramatta Park school teaching unit in conjunction with the Department of School Education & Training and History and Geography Teacher's professional associations.
- Introduced a regular school holiday program for children featuring a petting zoo at the Dairy Cottage and a multi-sport program at Old King's Oval.
- The Ranger team delivered monthly Nature and Dairy Tours as well as special tours for school groups.
- We scoped and tendered a signage review for Parramatta Park and completed the preliminary design phase.
- Prepared and published *Shaping the Domain: The Macquarie Legacy at Parramatta Park* for the Macquarie 2010 Bicentenary, with distribution to schools and special interest groups.
- Presented a Macquarie 2010 Bicentenary Event Program which was endorsed by the Macquarie 2010 Bicentenary Committee. The program included a series of historical re-enactments which are continuing on the first Sunday of the month throughout 2010.
- Introduced a quarterly events brochure which is distributed widely to promote events in Parramatta Park.
- Worked cooperatively with the Parramatta Council on the Parramatta Stories tourism strategy, including the DigiMacq audio tour and walk tour brochures.
- Worked cooperatively with Cumberland Hospital and SWAHS to open a walking track along the Parramatta River celebrating Governor Phillip's exploration along the Parramatta River in 1788.
- Called for Expressions of Interest for bicycle hire and leisure services.
- Coordinated and managed 1,518 venue hire bookings, functions and activities which were attended by 206,554 people.
- A total of 91 playing days were completed at Old King's Oval for grade competition cricket.

Visitation statistics may be found under NSW State Plan reporting. (See page 13)



Australia Day Concert January 2010



AR Rahman Sydney Festival Concert January 2010

CALENDAR OF MAJOR EVENTS AT PARRAMATTA PARK

2009

August Velo Cardio Facial Syndrome for Children Walk for Awareness
Hills Triathlon Club Duathlon
Athletics Australia Australian Race Walking Championships

September Alzheimer's Australia NSW Memory walk
Mercedes Benz Concours d'Elegance and Display Day
Colonial Kids Down at the Dairy
The Leukaemia Foundation Light The Night
Heritage Ride
Hills Triathlon Club Duathlon
PSSA Sports Day

October ACON Parramatta Pride Picnic
Sydney 2009 World Masters Games Cross Country Walk
Crave Picnic Day

November Parramatta Foundation Day
Heritage Rose Festival
Community Tree Planting Day
CAMWest Heritage Ride
Capri Car Club of NSW Annual Show and Shine
Sri Lankan Cultural Event

December Parramatta Park Christmas Concert

2010

January AW Green Shield Cricket Semi-Finals
A R Rahman Sydney Festival Concert
CAMWest Heritage Ride
Parramatta Park Movie Marathon
Australia Day @ Parramatta Park presented by Parramatta City Council

March Clean Up Australia Day
St John Walk n' Talk
Sydney Symphony in Parramatta Park

April National Trust Car Rally
Stargazing @ Parramatta Park
Governor Phillip Walk and Anniversary

May Mothers Day Classic
Music in May – Australian Army Band Sydney
Cancer Council Relay for Life

June Prospect Zone Sports Association Cross Country Carnival
Hills Triathlon Club Duathlon
ParraMac Luminary Parade presented by Parramatta City Council



NSW STATE PLAN OUTCOMES

More people using parks, sporting and recreational facilities, and participating in the arts and cultural activity

Participation in cultural, recreational and sporting activities is fundamental to the development of communities and individuals, and to our quality of life. The NSW State Plan recognises this and includes targets to increase our participation in physical and cultural activities.

Within the Environment for Living area of activity, Priority E8 aims to achieve an increase in people using parks, sporting and recreational facilities and participating in the arts and cultural activities according to the following targets:

- E8 (a): Increase the number of visits to State Government parks and reserves by 20 per cent by 2016.
- E8 (b): Increase the number of people participating in sporting activities and physical activity by 10 per cent by 2016.
- E8(c): Increase visitation and participation in the arts and cultural activity by 10 per cent by 2016.



Parramatta Park Trust is working with other parks and government agencies to deliver targets through an E8: Priority Delivery Plan which coordinates the actions of State Government parks, reserves and kindred agencies to meet State Plan targets. Key actions include provision of a greater range of recreational opportunities; better information about recreational opportunities; increased capacity for volunteer involvement and more Aboriginal people involved through stakeholders and partnerships; partnerships with commercial and tourism operators; and development of facilities to increase capacity and participation in recreational activities. Actions across agencies are coordinated by an E8 Parks and Reserves Group convened by Communities NSW as the lead agency for the delivery of E8 targets.

Outcomes for Parramatta Park 2009-10

Visitation

Total visitation recorded was 1,798,587 (1,490,110 in 2009).

A total of 1,518 bookings for events and venue hire were processed. The combined attendance from booked activities, schools and events for the twelve months ending 30 June 2010 was 206,554 people.

Attendance at key events and activities was: Australia Day - 78,000; AR Rahman Sydney Festival Concert - 50,000; Sydney Symphony in Parramatta Park - 8,000; Mothers Day Classic 5,069; Parramatta Park Movie Marathon - 3,000; JDRF Charity Walk - 3,500; Light the Night - 1,500; Colonial Kids Down at the Dairy - 1,500; World Master's Games - 800; Alzheimer's Australia Charity Walk - 700; Heritage Rose Festival - 300; Picnic in the Park - 300; St John Ambulance Walk n' Talk - 600; Hills Duathlon 600; Stargazing @ Parramatta Park - 300; Relay for Life 300.

The Parramatta Park Trust website provides corporate resources and information about visiting Parramatta Park, events and activities and resources. During 2009/10 a range of 2, 283 web pages were viewed a total of 124, 517 times.



Volunteer Management

Volunteers participated in a range of activities associated with core programs and responsibilities. A total of over 1,750 volunteer hours were facilitated and contributed to park management programs during the year. Volunteer activities included:

- 30 arboriculture students from Ryde TAFE undertook dead wood limb pruning around Old King's Oval.
- TAFE student planting day on Domain Creek where 25 students planted 180 plants for the Burrumatta Aboriginal Landscape Trail Project.
- Conservation Volunteers Australia facilitated a corporate community day with 15 volunteers from IAG who planted 200 plants for the Burrumatta Aboriginal Landscape Trail Project.
- Conservation Volunteers Australia facilitated a corporate community day with 10 NRMA volunteers who planted 200 plants for the Burrumatta Aboriginal Landscape Trail Project.
- Conservation Volunteers Australia facilitated a corporate community day with 11 volunteers from AMP who filled and planted out sandbags before installing them along the riverbank for erosion control purposes.
- Monthly community planting days for the Burrumatta Aboriginal Landscape Trail Project on Domain Creek with 10 regular volunteers.
- Members of the Parramatta Park Runners assisted the Trust at events such as Colonial Kids Down at the Dairy and the Mother's Day Classic.

In addition, the Trust received 967 hours worked by Community Service Offenders on various projects around the park including repainting of seating and picnic shelters, mulching trees, bush restoration and general field works.

Community Support & Partnerships

Parramatta Park Trust thanks the following organisations and partners for their support:

Conservation Volunteers Australia
Cumberland Bird Observers Club
Heritage Roses Australia Inc
Parramatta City Council
Parramatta District Cricket Club
Parramatta Park Runners
Rotary Clubs of Parramatta
Ryde College of TAFE
Sydney West Area Health Service



Aboriginal Food Trail

Aboriginal Food Trail and Riverbank Erosion Control Project Partners

Department of Environment, Climate Change and Water
Dyin Caribere Aboriginal Landcare Group
Parramatta West Public School
Parramatta High School
Sydney Metropolitan Catchment Management Authority
Westmead SAI Centre
Western Sydney Aboriginal Landcare Group

Sydney Symphony in Parramatta Park Supporters

Event Partner: Sydney Symphony
Funding Partner: NSW Government through Communities NSW
Sponsor: The Green Horticulture Group
Media Partner: Channel 9



KEY OPERATIONAL AREAS

Cultural Heritage Management

We managed significant cultural heritage assets through cyclic maintenance, repairs and specific conservation requirements. Major projects undertaken this year included:

- Conservation of the 1880s dwarf stone wall and iron palisade Pitt Street fence.
- Lime wash treatment to the north wall of the Ranger's Cottage to stabilise fretting brickwork.
- Repainting of Macquarie Street Gatehouse external timber and garden fence.
- Management of vegetation to improved historic views to and from The Crescent, the Observatory site and May's Hill. These views are recognised in planning legislation.
- Conservation of stonework to the Observatory transit telescope stones.
- Upgraded the fire alarm system at the 1870s Ranger's Cottage and c.1813 Dairy Cottage.
- Prepared new security contract documentation and specifications for tender.
- Received endorsement by the NSW Heritage Council for the Parramatta Park Trust Section 170 Heritage and Conservation Register.
- Produced Heritage Action Strategies for the 1903 Boer War Memorial and for the conservation of the 1839 Town Boundary Stone.
- Managed nomination and technical assessment phases leading to the successful inscription of Old Government House & Domain [Parramatta Park] as one of the eleven sites forming the Australian Convict Sites World Heritage property in July 2010.
- Responded to local Development Applications and a public exhibition of the Parramatta LEP through timely and detailed submissions.

Natural Heritage Management

Bush regeneration and vegetation management programs were implemented across the whole of the parklands. We planted a total of 60 trees and 7,060 understorey plants in the park. The Trust managed the Grey-headed Flying-fox camp comprising some 6,500 animals in accordance with a joint management plan with the adjacent landowner, Sydney West Area Health Service.

Landscape, Horticulture and Sport Field Management

Whole-of-park landscape, horticulture and sporting field maintenance was undertaken through a contract service provider. Service levels were achieved in accordance with the contract. The Old King's Oval cricket wicket was rated by the NSW Cricket Association as the 4th best in the Sydney metropolitan area grade competition for the season.

Park Improvement Program and Infrastructure

A four year program of resurfacing 1.6km of park roads and heritage carriageways commenced with the upgrade of the George Street entry and re-sheeting of Governor Macquarie's Carriage Drive.

A four year footpath and cycleways upgrade program commenced with completion of a design for a 2.5 km off road footpath loop around the park. We constructed new footpaths at the Redoubt site and George Street entry and resheeted 900Lm of the Long Avenue, which is a closed road, used by pedestrians and cyclists, and resheeted Byrnes Avenue cycle and vehicle lanes for a total of 850Lm. The asphalt footpaths at the George Street triangle and the Little Coogee car park were resurfaced and the gravel footpaths in the Rumsey Rose Garden were resurfaced.



George Street Entry Upgrade

The entry and roadways to Old Government House were landscaped and upgraded with a final section to be completed in 2010/11 following completion of important archaeological work. Inappropriate telegraph pole vehicle barriers were replaced with approximately 60 hardwood bollards to improve presentation along Governor Macquarie's Carriage Drive adjacent to Old Government House.

Interpretation of the Governor Phillip's 1788 Redoubt site was achieved through removal of a modern vehicle turning bay and construction of a grassed mound and low sandstone, terraced seating. Path access and a low seating wall were constructed at the Pitt Row jetty site.

Interpretation of Governor Macquarie's Dovecote was achieved through construction of low seating walls interpreting the shape, size and location of this important historic, gardenesque feature.

A major achievement was the construction of a 450Lm traditional white picket fence around historic Old King's Oval. Funding was provided through a Commonwealth Stimulus Program RLCIP Grant via Parramatta City Council, a NSW Sport & Recreation Grant via Parramatta District Cricket Club and Parramatta Park Trust. Sliding gates associated with the practice nets will be constructed in late 2010. The work has greatly enhanced the village green setting of this beautiful cricket facility.

Grant-funded Projects

The Trust managed a number of specific landcare projects with external funding from grant programs. In 2009-10 the following work was undertaken:

- Parramatta Riverbank Restoration Project, comprising project design, mapping, procurement of materials and contractors.
- Stage 2 of the NSW Environmental Trust Rehabilitation and Restoration Grant - Sydney Coastal River-Flat Forest Rehabilitation. An annual progress report was submitted to the NSW Environmental Trust in February 2010 and Stage 3 commenced. Works focused on the planting of 3,000 native provenance ground cover, under storey and canopy species, bush regeneration (544 hrs) and maintenance weeding. The third and final grant instalment was received in April 2010.
- NSW Environmental Trust Protecting our Places grant for the Burrumatta Aboriginal Landscape Trail including project design, procurement of materials and contractors, volunteer and budget management. A total of 2,985 plants were planted by volunteers.

Cyclic Asset Maintenance Program

Our cyclic maintenance of park assets includes pumps, vehicles, buildings, utilities, pest management and security systems. The exterior of the Parramatta Café and Event Centre was repainted and the sewerage pump and line was replaced and upgraded back to the sewer main.

Roadway lines and symbols were repaired and renewed throughout the park.

Monthly playground inspections and reports including independent audit inspection were completed. Annual risk assessment inspections and whole-of-park safety checks were undertaken for major events. Vandalism and graffiti damage was promptly repaired and removed. Trees were inspected on a monthly cycle for damage, hazards, form pruning and canopy reduction with the work undertaken via contracted services.

Energy and water efficiency

Annual power usage (kWh) across all parklands facilities

2006	2007	2008	2009	2010
89,898 kWh	86,631 kWh	79,957 kWh	68,910 kWh	70,690 kWh

Power Usage for the financial year 2009-10 was 70,690 kWh

The small increase of 2.6% of power usage in 2009/10 Financial Year was due to increased use of public facilities such as Doug Walter's Pavilion and improved security lighting. Parramatta Park

continues to use over 50% of the power from renewable sources of energy with the Trust Office sourcing 100% and Pavilion shelter 25% of power from accredited AGL Greenpower sources. This means AGL will match the energy consumed with energy generated from an accredited renewable source.

The Trust continues to implement efficient energy measures across facilities as a whole.

Annual Water consumption (kL) across all parklands estate

2003	2004	2005	2006	2007	2008	2009	2010
9,453 kL	8,906 kL	4,088 kL	5,803 kL	4,562 kL	4,163 kL	6,220 kL	7,578 kL

Water consumption for the 2009/10 Financial Year was 7,579 kL due to increased usage of public facilities arising from increased visitation and events, and additional irrigation requirements for new plantings and horticultural improvements.

Water from the Parramatta River was used for irrigating the Old King’s Oval outfield within a framework of appropriate health and safety procedures and protocols and under licence.

Waste Management

A total of 128 cubic metres (128,400 litres) of waste was diverted from the general waste stream for recycling. A total of 599 cubic metres (599,280 litres) of waste went to general waste disposal.

Annual general and recyclable waste volume collected in cubic metres (cu.m.)

	2008	2009	2010
Total waste volume	711	784	727
General waste volume	678	688	599
Recycled waste volume	33	96	128
Percentage of waste recycled %	4.6	12.2	17.6

Green waste generated from tree hazard reduction works was chipped for re-use and produced some 360 cubic metres of mulch for re-use in bush regeneration, tree management and horticultural programs.

The Trust Office recycles office paper and cardboard and recycled paper is used for office stationary and general printing. A staff-initiated project recycles food waste through a worm farm which produces fertiliser for park gardens.

